



# CEBRI

Activities  
Report

2025

## ABOUT CEBRI

Since 1998, the Brazilian Center for International Relations is an independent think tank that reflects upon Brazil and major global issues from the perspective of Brazil's interests. We are an independent, non-partisan, non-profit space for proactive reflection, with autonomy of action and plurality of opinions.

With a wide network of experts, we provide policymakers with proposals to foster Brazil's development and its integration into the global economy. We are especially dedicated to building projects in sectors essential to society in the 21st century, such as the climate transition and digital transformation, which drive economic growth and social prosperity.

Headquartered in Rio de Janeiro and also operating in São Paulo, CEBRI is an internationally renowned institution that brings together more than 100 companies from the main sectors of the economy, as well as institutions, diplomatic missions, and individual members, covering a wide range of topics.

Our Board of Trustees comprises prominent diplomats, intellectuals, and business leaders who play a key role in shaping the institution's strategies.

For more information, visit [cebri.org](https://cebri.org)

# CEBRI

*A space to think,  
discuss, disseminate,  
and influence the future.*

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# Introduction



CEBRI ends 2025 already settled in its new headquarters, an almost natural consequence of the evolution of the volume and relevance of the activities we carry out. The feasibility of this transformative headquarters change reflects recognition of the work carried out by the Members, who strongly supported this complex undertaking.

Thus, the expansion of the physical space that CEBRI now occupies will provide greater autonomy and flexibility to carry out activities, events, and projects anchored in our five programs – Geopolitics, International Trade, Climate Transition and Sustainability, Energy Transition, and Digital Technology and Transformation – our commitment to think, discuss, disseminate, and influence paths to the future.

As shown in the present Report, we continue to deepen and expand our global partner network. We participated in events in London and Bonn (Climate Week), Shanghai (Brazil-China Summit), Johannesburg (T20), Munich (Security Conference), Santiago (CEPAS), Mexico City (Rockefeller Foundation), and Bogota (Rockefeller Foundation). Incidentally, it is worth highlighting the structuring of an ambitious multi-year work plan with the European Union Delegation, which focuses on strengthening the promotion of trade and investment for the energy transition. And still in the context of internationalization, we are in advanced discussions to establish working partnerships with the Rockefeller Foundation, the Open Society Foundation, and Climate Works.

In addition to debates and roundtable discussions, CEBRI's content production was consolidated in publications on the most current topics of the international arena, with particular emphasis on the three issues of the CEBRI-Journal: 1. BRICS under transformation: unity and multipolarity; 2. Trump and the global order: rupture or reconfiguration?; and 3. COP30 and the new climate geopolitics. All offer plural reflections on the issues that today challenge Brazil's presence on the global stage.

On the other hand, the CEBRI network of members continues to expand. Since the beginning of the year, we have welcomed 30 new members, including 10 legal entities and 20 individuals.

It goes without saying that we would also like to acknowledge the irreparable loss of Ambassador Marcos Azambuja. One of the most brilliant diplomats of his generation, our dear Azambuja was an active Trustee, with a unique capacity for explaining diplomatic issues with clarity, precision, and a refined sense of humor. To preserve his unique ideas, CEBRI has now published *Memórias de Marcos Azambuja (Memories of Marcos Azambuja)*, a biographical book based on testimonials about his rich and stimulating trajectory.

Finally, we would like to thank our Trustees, Associates, partners, and collaborators for their continued support. We remain committed to strengthening CEBRI's role as an essential space for dialogue, reflection and proposals for Brazil's challenges in the world.

See below the full report on our 2025 activities.

Yours faithfully,

**José Pio Borges**

Chairman at the Board of Trustees

**Julia Dias Leite**

CEO

## Meeting of the Board of Trustees at CASA COP

A historical record of the meeting of Founders and Trustees – a celebration of the journey, commitment to diplomacy, and contribution to Brazilian strategic thinking over the past three decades.





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# HIGHLIGHTS

## 1. \_\_\_\_\_

### **New headquarters: A place to reflect upon the future, Brazil, and major global challenges**



Designed to expand our operations and further enhance our interaction with society, CEBRI's new headquarters has 2,000 m<sup>2</sup> of floor space, surrounded by 7,000 m<sup>2</sup> of preserved Atlantic Forest, offering a unique environment for reflection, knowledge production, and collaboration. This project is the result of a strategic partnership with the **Pontifical Catholic University of Rio de Janeiro (PUC-Rio)**, by which CEBRI was permitted to invest in the revitalization of a property belonging to PUC-Rio, with the purpose to expand the scope of cooperation between the two institutions.



The revitalized mansion now houses an environment dedicated to dialogue with society and exchange with academic institutions, think tanks, and national and international organizations. The space reaffirms our purpose of being a living center of ideas and proactive reflection, with freedom of action and plurality of opinions.



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# Inaugural Event

On December 2, CEBRI hosted a dinner to thank the partners and companies that contributed to the revitalization of the new headquarters.

The official inauguration took place on December 12, at a ceremony that brought together trustees, fellows, associates, partners, and representatives of the companies that are part of the institution's journey and actively participated in the revitalization process.





The event opened with speeches by **Julia Dias Leite**, CEO at CEBRI, **José Pio Borges**, Chairman of the Board of Trustees, **Fr. Anderson Antonio Pedroso**, Dean at PUC-Rio, and **Ambassador Mauro Vieira**, Brazil's Minister of Foreign Affairs.

The event also marked the launch of the book **Memórias de Marcos Azambuja**, in honor of Trustee Emeritus at CEBRI and one of the most relevant Brazilian diplomats in recent decades. The book was presented by **Ambassador Gelson Fonseca**, Founder and Member of the Board of Trustees of CEBRI and author of the foreword, and by **Pedro Malan**, Emeritus Trustee at CEBRI and Brazil's Minister of Finance between 1995 and 2002.

During the ceremony, a tribute was paid to **Tomas Zinner**, Member of the CEBRI Board of Trustees and of the Board of Directors at Instituto Unibanco, in recognition of his ongoing contribution to the institution since its foundation.

Representing the City of Rio de Janeiro, **Lucas Padilha**, Secretary of Culture of Rio de Janeiro, was also present. He emphasized the importance of the new space and of CEBRI as a civil society institution that acts as a bridge between the government, academia, the business sector, and civil society.

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## Contributions to the new headquarters

### SUPPORTING ORGANIZATIONS



### INDIVIDUAL SUPPORTERS

Luiz Ildefonso Simões Lopes  
 Haakon Lorentzen  
 José Roberto Marinho  
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 Oskar Metsavaht  
 Sidney Levy  
 Teresa Lustosa  
 Marcelo Sampaio  
 Vivianne e Joaquim Falcão  
 Winston Fritsch e família

# CASACOP

## Influencing the next decade of climate action

Designed as a space dedicated to dialogue, collaboration, and collective construction, CASACOP welcomed institutions, experts, and initiatives focused on the climate agenda, climate geopolitics, and the energy transition, bringing together experiences, leaders, and impactful solutions. Designed to host debates on Brazil's position in the international arena, the space has established itself as a hub for reflection, dialogue, and dissemination of proposals on climate and sustainability, contributing in a substantive and informed manner to for a such as COP30.

With its expertise, CEBRI brought together diverse perspectives at CASACOP, promoting debates that enriched the development of pathways and consensus for climate action. The agenda for 2025 highlighted topics such as geopolitics and climate governance, adaptation, carbon markets, and nature-based solutions.

CASACOP is an initiative of CEBRI, with support from Institute for Climate and Society and sponsored by Itaú, Vale, Konrad Adenauer Foundation in Brazil (KAS Brasil), and Syngenta.



## 2. \_\_\_\_\_

### CEBRI on the climate agenda ahead of COP30

Throughout 2025, CEBRI participated in key for the climate debate, contributing to discussions on strategic agendas ahead of COP30. In a decisive year for climate diplomacy in Brazil, we sought to strengthen bridges among government, the private sector, academia, and civil society, promoting informed dialogue and expanding Brazil's capacity to drive climate transition solutions.

#### CEBRI and the Arapyauá Institute host a meeting between Ambassador André Corrêa do Lago, President of COP30, and representatives from the private sector

In March, we held a meeting in São Paulo on the challenges of COP30, bringing together experts, representatives from the private sector, and authorities such as **Ambassador André Corrêa do Lago**. In partnership with the Arapyauá Institute, we promoted debates on climate financing, governance, and implementation, reinforcing Brazil's role as a leader in the development of an ambitious and effective environmental agenda.



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## World Circular Economy Forum

On May 15 and 16, CEBRI participated for the first time in the World Circular Economy Forum, organizing Acceleration Sessions with an agenda dedicated to strategic minerals, just energy transition, and investments in circular economy projects. The discussions addressed initiatives funded by the European Union, Brazil's role as a strategic partner, and the potential of venture capital to drive innovation, foster sustainable development, and accelerate the growth of circular economy solutions. Held for the first time in South America, the forum took place in São Paulo and brought together experts from around the world to advance the implementation of circular solutions.



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## Bonn Climate Change Conference (UNFCCC SB62)

In June, CEBRI participated in the Bonn Climate Change Conference in Germany, an annual event promoted by the United Nations, which plays a key role as a preparatory stage for the Conference of the Parties (COP). In partnership with the **Institute for Climate and Society (ICS)**, the **Latin America Climate Lawyers Initiative for Mobilizing Action (LACLIMA)**, the **Institute for Sustainable Development and International Relations (IDDRI)** and the **Center for Climate and Energy Solutions (C2ES)**, we hosted the official event “From COP30 to Belém+10: Shaping the Next Decade of Global Climate Action.” The initiative brought together experts from research centers, policymakers, business leaders, and representatives of civil society to discuss long-term strategies and commitments, focusing on the expected outcomes of COP30 and the development of a Belém+10 map through 2035.



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## London Climate Action Week

From June 21 to 29, CEBRI attended London Climate Action Week with a delegation dedicated to the climate and energy agendas. Throughout the week, we organized and participated in official events attended by high-level actors, including **Ambassador André Corrêa do Lago**, CEBRI Trustee and COP30 President, **Izabella Teixeira**, Member of CEBRI's International Advisory Board, and Brazil's Minister of the Environment (2010–2016), **Nick Mabey**, Founder and CEO of E3G, **Raul Jungmann**, CEBRI Trustee and President of IBRAM, **Clarissa Lins**, Member of CEBRI's International Advisory Board and Founding Partner of Catavento Consultoria, **Hilde Roed**, Senior Vice-President for Climate and Sustainability at Equinor, **David Harris**, Head of Strategic Initiatives and Sustainable Finance Partnerships at the London Stock Exchange Group (LSEG), **Alexandre Brasil**, Minister-Counselor at the Brazilian Embassy in London, **Marc Vanheukelen**, former European Union Ambassador for Climate of the European External Action Service (EEAS), among other international experts.

The events addressed strategic issues for Brazil and for global climate governance, including climate funding, implementation of decarbonization, air quality, critical minerals, and low-carbon chains goals, and Brazil's preparations for COP30.



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## São Paulo Climate Week

From August 5 to 8, CEBRI was present at São Paulo Climate Week, contributing to key debates on the climate agenda. The **Energy Transition Program** held meetings from the “**Pathways to Decarbonization**” series, with emphasis on the industrial and on the Agriculture, Forestry and Other Land Use (AFOLU) sectors. Experts also participated in panels on technological innovation, critical minerals, artificial intelligence applied to climate mitigation, and industrial decarbonization. CEBRI’s participation also included contributions to discussions on practical solutions and expectations ahead of COP30, reinforcing CEBRI’s role in building pathways for climate action in Brazil.



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## Carajás Roundtable

From August 13 to 15, CEBRI, in partnership with Vale and The Global Foundation, held the “Carajás Roundtable: Advancing Climate Transition Ahead of COP30 and Beyond”, at the Vale Amazônia Biopark in the Carajás National Forest, in Pará. The meeting fostered a multisector dialogue on the challenges and opportunities of COP30 in Brazil, bringing together representatives from the public and private sectors and civil society, including **Ambassador André Corrêa do Lago**, COP30 President and CEBRI trustee. The roundtables addressed key issues of the climate agenda, such as global governance in times of crises, the role of Brazil in climate action, energy transition and decarbonization, critical minerals, the international financial system and sustainability, and the role of natural resource industries. The discussions aimed to advance the transformation agenda toward a greener, fairer, and more inclusive economy, in preparation for the Belém discussions in November.



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## Rio Climate Action Week

From August 23 to 29, CEBRI participated in the first edition of Rio Climate Action Week (RCAW) as one of the initiative's Institutional Partners, contributing to the mobilization and leadership of discussions on geopolitics, climate policies, energy transition, and international relations. **CASA COP** was one of the main spaces for dialogue within the initiative, welcoming institutions and experts from the public, private, academic, and cultural sectors to drive concrete solutions ahead of COP30. Throughout the week, **CASA COP** hosted a series of debates on climate action, bringing together initiatives dedicated to issues such as air quality and actions related to the **Energy Transition and Critical and Strategic Minerals**.



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## New York Climate Week

From September 21 to 28, CEBRI attended New York Climate Week, one of the world's leading global on climate change, held annually in New York. The meeting took place in parallel with the United Nations (UN) General Assembly and anticipated discussions that later became central to COP30. As part of the program, CEBRI organized two events featuring **Clarissa Lins**, Member of CEBRI's International Advisory Board and Founding Partner of Catavento Consultoria, and **Rafaela Guedes**, CEBRI Senior Fellow, addressing core issues of mitigation, adaptation, climate financing, and governance.

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## Climate Action Innovation Zone

CEBRI was present at the Climate Action Innovation Zone, held in São Paulo between November 6 and 8. The initiative, organized by **Climate Action**, brought together global leaders from the business, financial, government, and civil society sectors to discuss the climate implementation agenda ahead of COP30. CEBRI's participation involved experts from the Climate Transition and Sustainability programs, which were part of the main program of the Sustainable Innovation Forum and the Climate Implementation Summit, spaces for dialogue on solutions and investments for global low-carbon transition. CEBRI, in partnership with the **Brazilian Mining Institute**, also hosted the roundtable discussion "Sustainable Mining and Energy transition: Unlocking Investments and Fostering Brazil's Potential in the Sector," which presented the results of the project "The Role of Brazil in the Global Agenda of Critical and Strategic Minerals."



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# 3.

## CEBRI at COP30

In 2025, COP30 was held for the first time in the Amazon, in Belém, bringing together countries to advance global climate negotiations. CEBRI actively participated in the Conference, organizing and participating in debates on energy transition, climate governance, geopolitics, trade, and sustainable development.

Between November 10 and 17, CEBRI promoted activities in two complementary spaces: the Blue Zone, where the official UNFCCC negotiations took place, and Casa Diálogo, CEBRI's temporary headquarters in Belém, which became a space for networking among experts, policy makers, and leaders from the private sector and civil society.



**Casa Diálogo** worked in partnership with the Inter-American Dialogue, with support from the **Institute for Climate and Society** and sponsorship by **Itaú, Vale, TIM, the Konrad Adenauer Foundation in Brazil (KAS Brasil), and Syngenta.**

Over two weeks, CEBRI co-organized 15 events with national and international partners to discuss key challenges of the global climate transition. The discussions addressed topics such as international governance in the face of points of no return; the resource transition, which broadens the understanding of transition by considering the growing demand for strategic natural and mineral resources; the energy transition trajectories necessary to meet decarbonization goals; the geopolitical and economic role of critical minerals; international trade as a driver of the low-carbon economy; the potential of tropical agriculture for food security; Brazil's leading role in nature-based technologies, forests and solutions; and the mitigation of superpollutants, capable of generating immediate benefits for the climate, health and economy.

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# 4. \_\_\_\_\_

## CEBRI at the Build the Shared Future initiative of the Rockefeller Foundation

With support from the **Rockefeller Foundation**, in partnership with its affiliated public charity, **RF Catalytic Capital Inc.**, CEBRI plays a strategic role in renewing international cooperation by leading a broad process of multispectral dialogue in Latin America and the Caribbean. Through regional convenings, CEBRI has mobilized civil society, youth, the private sector, academia, and governments to reflect and co-create a vision of the region for international cooperation, with a view to formulating more legitimate, inclusive, and effective guiding principles.

This regional effort is directly linked to the **Build the Shared Future initiative**, launched by the Rockefeller Foundation in response to the current turning point in the international system, marked by fragmentation and erosion of trust in multilateral institutions. The initiative proposes to rethink the mechanisms of international cooperation and drive collective solutions for a more equitable, prosperous, stable, and secure future, combining innovation, technology, and local leadership.

The regional meetings, held between October and November in five cities in three countries of the region (Brazil, Colombia, and Mexico), brought together 96 participants from 11 nationalities, representing 79 institutions from the private, public, academic, and civil society sectors. Organized in cooperation with Southern Voice, Fedesarrollo, COMEXI, and On Think Tanks, which supported curatorship and local engagement, the sessions provided input for the drafting of a Latin American and Caribbean Declaration, which will present ten guiding principles for a new model of more legitimate, inclusive, and effective international cooperation, aligned with the realities of the 21st century.



# 5.

## Energy Transition Program (PHASE 2)

Launched in 2021, the **Energy Transition Program (PTE)** is an initiative led by CEBRI, in partnership with the **Inter-American Development Bank (IDB)**, the **Energy Research Office (EPE)** and the **Brazilian Development Bank (BNDES)**. The Program seeks to identify priority sectoral measures and offer technical support so that Brazil can achieve carbon neutrality by 2050, using integrated models developed by **Cenergia** (**Coppe/Federal University of Rio de Janeiro**), **The Institute of Economic Research Foundation**, and **MRTS Consultoria**, combined with extensive multisectoral dialogue processes.

Phase 1 contributed to informing the national debate on energy transition by presenting emission reduction scenarios and projections for the energy matrix and land use, which served as input for planning instruments of institutions such as the Brazilian Ministry of Mines and Energy.

In Phase 2, the Program updated and deepened the regulatory scenarios for decarbonization, evaluated the macroeconomic impacts of these scenarios, and provided inputs for a more accurate understanding of the paths necessary for the country to meet its climate goals.

### Execution



### Sponsors



## Executive Report launch conference

The “**Brazil on Sustainable Trajectories: Paths to Competitiveness for Decarbonization**” Conference, held on October 3, brought together representatives from the public and private sectors, academia, and civil society for the launch of the Executive Report for Phase 2 of the PTE. The study presents consolidated results for five strategic sectors of national emissions: energy, cities, transportation, industry, and agriculture/land use, accompanied by public policy recommendations for and investment opportunities. The report provides a concrete basis for short- and medium-term actions, focusing on building a green, competitive, and inclusive economy.



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## PTE2 at COP30

As part of the second phase of the Energy Transition Program (PTE2), CEBRI hosted a roundtable discussion on November 14 entitled “**From Net Zero Roadmaps to Action: Advancing Market Readiness for Renewables and Low-Carbon Solutions**” during COP30, at Casa Diálogo in Belém.

The meeting, held in partnership with Scatec and PTE2 partners and sponsors, aimed to present Brazil’s paths towards a Net Zero economy and discuss the main enablers for scaling up renewable energy and low-carbon industries.

# 6. \_\_\_\_\_

## Brazil-European Union Investment Forum

On May 29, the **Brazil-European Union Investment Forum** was held at the Grand Hyatt São Paulo, co-organized by **CEBRI**, **ApexBrasil**, and the **European Union Delegation in Brazil**. The event was attended by the President of Apex, **Jorge Viana** and the President of the European Council, **Antonio Costa**.

Representing CEBRI were **Ambassador Marcos Caramuru**, Member of CEBRI's International Advisory Board, **Clarissa Lins**, Member of CEBRI's International Advisory Board and Founding Partner of Catavento Consultoria, and Senior Fellows at CEBRI **Rafaela Guedes** and **Fernanda Cimini**.

The event brought together authorities, experts, and representatives from the private sector to discuss opportunities and challenges in strengthening economic relations between Brazil and the European Union. The importance of resilient productive chains and policies aimed at digital transformation was at the center of discussions on the future of physical and digital connections between the two blocs. The forum is part of the **"Brazil-EU Investment Dialogue: Building Together Prosperous and Sustainable Economies"** project, which will be implemented over three years.



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# 7.

## Dialogue and Contributions to the Brazilian BRICS Presidency

Between March and July 2025, CEBRI, in partnership with Siemens Energy, conducted a series of virtual debates, publications, and a side event at the BRICS Summit, as part of the “**BRICS Dialogue: Contributions for the Brazilian Presidency**” project.

The initiative brought together representatives from the public, private, financial, and civil society sectors to promote dialogue on priority issues Brazil’s presidency of the bloc, such as energy transition, digital transformation, climate financing, and food security. The meetings sought to identify ways to expand investments in climate, energy, agriculture, and digital transformation, as well as to strengthen long-term and intersectoral coalitions.



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## Building Coalitions for Climate Action in the Expanded BRICS” Conference

On July 3, CEBRI, with support of the **Institute for Climate and Society (ICS)** and the **City of Rio de Janeiro**, and sponsorship from **Siemens Energy**, held the **“Building Coalitions for Climate Action in the Expanded BRICS”** conference, dedicated to debating the bloc’s contribution to the global climate agenda.

The program included panels on the energy transition, sustainable digital transformation, food security, climate finance, and international cooperation, bringing together government, business, financial, and civil society leaders.

The conference was part of the parallel agenda to the BRICS Summit and marked the launch of three policy papers, co-authored by experts and think tanks from the bloc, with the aim of informing for strategic debates and strengthening the Brazilian presidency’s role in decision-making processes.



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[POLICY PAPER](#)

# 8.

## XXII Forte International Security Conference

The **XXII Forte International Security Conference**, held on June 10 by the Konrad Adenauer Foundation in Brazil, in partnership with CEBRI and with the support of the European Union Delegation in Brazil, focused on the climate crisis and its global impacts. Under the title **“Beyond the Tipping Point”**, this year’s edition broadened its thematic and regional scope and addressed the risks of nationalism, geopolitical tensions, and institutional fragility. The Preparatory Workshop was held on the previous day, June 9. The event highlighted the urgency of integrated responses and international cooperation in the face of a changing global scenario.

Representing CEBRI at the conference were **José Pio Borges**, Chairman at the Board of Trustees at CEBRI, **Ambassador Antonio Patriota**, Member of CEBRI’s International Advisory Board and Brazilian Ambassador to the United Kingdom, **Izabella Teixeira**, Member of CEBRI’s International Advisory Board, **Hussein Kalout**, Member of CEBRI’s International Advisory Board, **Matias Spektor**, Member of CEBRI’s International Advisory Board, and Senior Fellows at CEBRI **Marianna Albuquerque**, **Rafaela Guedes** and **Fernanda Magnotta**.



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# 9.

## CEBRI Publishing House’s inaugural title celebrates the legacy of Ambassador Marcos Azambuja

In December, **Memórias de Marcos Azambuja (Memories of Marco Azambuja)**, CEBRI Publishing House’s first publication, in honor of **Ambassador Marcos Azambuja**, Trustee Emeritus at CEBRI, was launched. The book revisits the life of one of the most prominent Brazilian diplomats, whose actions marked key moments in contemporary diplomacy, recounting his professional career and his reflections on Brazil and the international system. The launch took place during the inauguration ceremony for CEBRI’s new headquarters.

Compiled from oral testimonies, the book offers readers direct access to the ideas of one of the most unique thinkers in Brazil. Throughout its pages, the book reveals a personality of great intellectual lucidity, marked by original perceptions and a permanent curiosity about Brazil and the world. His thoughts remain a reference for reflections on the role of Brazil on the international arena.

With an introduction signed by **José Pio Borges**, Chairman of the Board of Trustees, and **Julia Dias Leite**, CEO at CEBRI, the book represents a token of recognition, celebration, and preservation of his legacy. The curatorship was carried out by **Ambassador Gelson Fonseca Jr.**, Founder of CEBRI, and **Professor Monica Hirst**, CEBRI Senior Fellow, with the collaboration of **Professor Alexandra de Mello e Silva**, **André Duchade**, and **Bruno Zilli**.



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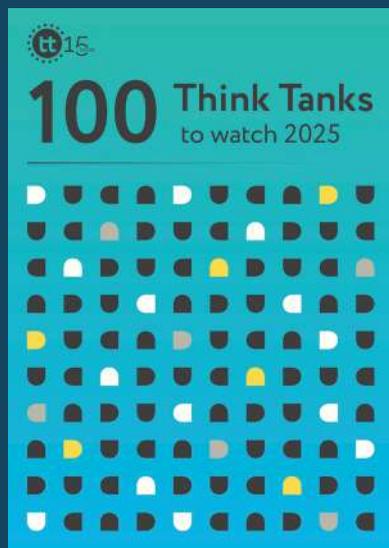
# 10. \_\_\_\_\_

## On Think Tanks: 100 think tanks to watch

CEBRI was recognized as one of four Brazilian think tanks on the “100 Think Tanks to Watch 2025” list, published by On Think Tanks.

On Think Tanks (OTT) is a global platform and consultancy dedicated to promoting change and strengthening research organizations, foundations, governments, and institutions that work toward evidence-based decision-making.

The mapping carried out by OTT highlights institutions that, in the opinion of experts and relevant actors, have distinguished themselves through innovation, good practices, and impactful work in their areas of activity



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# CEBRI in the World

## Africa

In South Africa, on June 17 and 18, the “**OTT 2025 – Think Tanks and Impact**” Conference brought together representatives from research centers in Johannesburg.

On that occasion, CEBRI participated in the “Opportunities in Regional and Global Spaces” panel, represented by Partnerships and International Cooperation Manager **Beatriz Pfeifer**. The panel also featured **Luciana Servo**, President of IPEA; Sara Pantuliano, CEO at ODI Global; **Elizabeth Sidiropoulos**, CEO at SAIIA; **Gala Diaz Langou**, CEO at CIPPEC; and **Sven Grimm**, Head of the Knowledge Cooperation and Training Department at IDOS. The debate highlighted the relevance of Brazilian institutions in international discussions and explored strategies to strengthen the role of think tanks in areas beyond the domestic context, in such as the G20, BRICS, and COP.



OTT 2025 – Think Tanks and Impact

CEBRI also participated in the **T20 South Africa Midterm Conference**, held on June 19 and 20 and organized by SAIIA (South African Institute of International Affairs), IGD (Institute for Global Dialogue), and IPATC (Institute for Pan-African Thought and Conversation). The event brought together in Pretoria think tanks and research institutions from various regions and focused on key themes of the G20 presidency, such as climate justice, inclusive development, digital transition, and multilateral governance. On that occasion, CEBRI was represented by Partnerships and International Cooperation Manager **Beatriz Pfeifer**, reaffirming the institution's commitment to the think tanks network strengthened during its co-presidency of the T20 in 2024, as well as to multisectoral public policy formulation processes and to strengthening Brazil's participation in global debates on the future of international governance.



On November 13 and 14, in Johannesburg, Academic Director at CEBRI Feliciano de Sá Guimarães participated in the **T20 South Africa Summit**, which brought together government leaders, national and international think tanks, academics, and representatives from the public, private, and civil society sectors. The meeting aimed to deliberate on the policy recommendations formulated by the T20 engagement group throughout the year and formally present the Final Communiqué to the South African Presidency of the G20.

As part of the program, Feliciano de Sá Guimarães participated in the panel that launched the “Strategic Convergence? The Security Partnerships of the European Union and the Global South(s)” report, coordinated by the Global Policy Center (GPC) and co-authored by the Observer Research Foundation (ORF) and the Institute for Global Dialogue (IGD), in addition to CEBRI. The study analyzes the potential for strategic alignment between the European Union and key countries in the Global South – such as Brazil, India, and South Africa – in a context of increasing securitization and multipolarity, highlighting the need to recognize these countries as central actors in the global security architecture.

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# Americas

CEBRI participated in the first meeting of the Network of Think Tanks of the Americas (CEPAS), held on May 16 at the Catholic University of Chile (UC), in Santiago.

The meeting brought together the eight think tanks that make up the network and marked the first in-person meeting since its inception in November 2024.

**Professor Jeffrey Sachs** was the Keynote Speaker. Representing CEBRI, **José Pio Borges**, Chairman at the Board of Trustees at CEBRI; economist and Trustee **André Lara Resende**; and CEO **Julia Dias Leite**, who is also the executive secretary of CEPAS, were present.

CEPAS was created with the objective of strengthening regional cooperation, expanding knowledge production and stimulating the formulation of solutions to common challenges in Latin America. The initiative seeks to promote the exchange of ideas, cooperation between institutions, and the consolidation of a permanent space for coordination between think tanks in the Americas, encouraging joint analysis and innovation in public policies.

The network is composed of leading institutions on the continent: The Brazilian Center for International Relations (CEBRI), from Brazil; the Argentine Council for International Relations (CARI), from Argentina; the Latin American Center for Economic and Social Policies (CLAPES UC), from Chile; the Foundation for Higher Education and Development (Fedesarrollo), from Colombia; the Adrienne Arsht Latin America Center (AALAC), from the Atlantic Council, from the United States; the Royal Elcano Institute, from Spain; Mexico Evalúa, from Mexico; and the Development Analysis Group (GRADE), from Peru.



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Also in Santiago, Chile, at the invitation of the **Royal United Services Institute (RUSI)** and **Florida International University (FIU)**, Academic Director at CEBRI **Feliciano de Sá Guimarães** attended the “U.S. and Latin American Relations: Security, Governance, Trade and Energy” conference. The meeting brought together South American institutions to discuss strategies in response to Trump Administration’s tariff policies, as well as to strengthen regional cooperation on economic and trade issues.



In September, Member of CEBRI’s International Advisory Board **Clarissa Lins** and Senior Fellow **Rafaela Guedes** attended Climate Week NYC 2025, one of the leading global on climate change, held annually in New York.

As part of its work on the climate agenda ahead of COP30, CEBRI organized two events addressing key issues on mitigation, adaptation, climate finance, and governance.



With support from **Rockefeller Foundation** and in partnership with its affiliated public charity, RF Catalytic Capital Inc., CEBRI, through the **Build the Shared Future initiative**, held a series of regional meetings, mobilizing representatives from civil society, youth, the private sector, academia, and governments.

Between October and November, 96 representatives of 11 nationalities participated, associated with 79 institutions from the public, private, academic, and civil society sectors. The activities were carried out in five cities in three countries of the region: Rio de Janeiro, São Paulo, and Belém, in Brazil; Bogota, in Colombia; and Mexico City, in Mexico.



This year, CEBRI and the **Tony Blair Institute for Global Change** formalized a strategic partnership during an event dedicated to the topics of artificial intelligence, digital transformation, and climate resilience. The initiative marked the signing of a Memorandum of Understanding between the two institutions, laying the foundations for a cooperation to mobilize a global network of leaders and experts through events and publications, focusing on the development of innovative solutions to contemporary political challenges.



CEBRI and the Tony Blair Institute for Global Change formalized their partnership during an event on artificial intelligence, digital transformation, and climate resilience.

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Concurrently, CEBRI signed a Memorandum of Understanding establishing a partnership with the **Colombian Council of International Relations (CORI)**. The agreement aims to strengthen the cooperation between the two South American think tanks, promoting joint initiatives to analyze international relations in the region and deepen the dialogue between Brazil and Colombia.

CEBRI and the Colombian Council of International Relations (CORI)

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[SAIBA MAIS](#)



# Asia

From April 23 to 25, the **Brazil-China Economic Summit**, an initiative of CEBRI, Valor Econômico, Caixin Global, and the Chinese People’s Association for Friendship with Foreign Countries (CPAFFC), brought together officials, experts, and business leaders from Brazil and China for strategic discussions. Among the priority agendas were issues such as investments, the financial market, agribusiness, mining, the automotive industry, smart cities, digital transformation, and energy transition.

In attendance were **Ambassador Marcos Caramuru**, Member of CEBRI’s International Advisory Board and Brazilian Ambassador to China (2016-2018), **Marcos Galvão**, CEBRI Trustee and current Brazilian Ambassador to China, **Larissa Wachholz**, CEBRI Senior Fellow and Partner at Vallya Participações, and **José Mario Antunes**, CEBRI Senior Fellow .



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In Saudi Arabia, CEBRI attended the **Future Minerals Forum (FMF)** in Riyadh for the first time. Representing the institution, CEBRI Senior Fellow **Rafaela Guedes** participated in three panels that addressed Latin America’s role in the supply of critical minerals, advances in technological innovation, and the challenges of sustainability in mining. Participation in the event is part of CEBRI’s project on **Critical and Strategic Minerals**, which aims to contribute to energy transition and expand the insertion of Brazil in global value chains.



Future Minerals Forum (FMF)

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In India, CEBRI participated in the **Kautilya Fellows Program 2025 on Contemporary India Studies**, a one-year fellowship organized by the **India Foundation**, which offers participants – young diplomats, professionals, and academics – an immersion in contemporary Indian public and foreign policy. On this occasion, CEBRI was represented by its Partnerships and International Cooperation Manager, **Beatriz Pfeifer**.



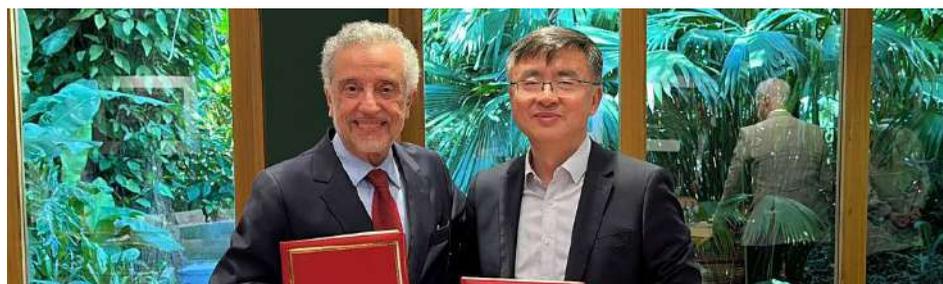
This year, CEBRI and the China Institute for Science and Technology Policy at Tsinghua University signed a Memorandum of Understanding to hold the **11th edition of China Today: Anna Jaguaribe Executive Seminar**. Developed in partnership with the Institute for Brazil-China Studies (IBRACH), the program aims to bring together representatives from the Brazilian business and government sectors with the Chinese academic elite and public policymakers. On July 25, Projects Deputy Director – Energy Specialist Léa Reichert represented CEBRI at the “Strategic Middle Power Dialogue on Climate and Energy Transition” conference, organized in Jakarta, Indonesia, by the Foreign Policy Community of Indonesia (FPCI) think tank.

The 11th edition of the seminar was held from September 8 to 12 in Beijing, bringing together representatives from the public and private sectors, including participants from the Brazilian Development Bank (BNDES), Brazil’s Ministry of Management and Innovation in Public Services, the Lemann Foundation, and BOCOM BBM Bank. The program included institutional visits and lectures, addressing topics such as Chinese geopolitics and macroeconomics, climate and energy transition, digital transformation and artificial intelligence, and strengthening state capacities.



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**CEBRI** and the **Chinese Academy of Social Sciences (CASS)** have signed a partnership agreement for the expansion of academic and intellectual exchange between Brazil and China, focusing on the development of joint projects, the organization, and the strengthening of dialogue networks between specialists from the two countries. On the occasion, **José Pio Borges**, Chairman at the Board of Trustees at CEBRI, and **Zhao Rui**, Vice-President of CASS, highlighted the long history of cooperation between the institutions and key milestones in CEBRI’s Sino-Brazilian initiatives, such as the China Analysis Group, the China Today course – Anna Jaguaribe Executive Seminar, and missions carried out in partnership with the Chinese Embassy.



**CEBRI and CASS**

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Between October 13 and 15, CEBRI participated in the **18th GIBSA Dialogue: Sources and Manifestations of Foreign Policy**, organized by the **Institute of Peace and Conflict Studies (IPCS)** in Amritsar, India. The conference brought together representatives from think tanks, universities, research institutions, and government officials to discuss how historical trajectories, national identities, and regional contexts shape foreign policy in the four countries that make up GIBSA: Germany, India, Brazil, and South Africa.

With the participation of the editors-in-chief of CEBRI-Journal, **Feliciano de Sá Guimarães** and Hussein Kalout, and the Projects Deputy Director – Geopolitics Specialist, **Ariane Costa**, the dialogue represented a strategic platform to exchange ideas and experiences on multilateralism, international security, climate change, energy, and migration.



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CEBRI signed a cooperation agreement with the **Chinese People’s Association for Friendship with Foreign Countries (CPAFFC)** with the aim of promoting innovative solutions in areas such as digital transformation, climate resilience, and energy transition.



CEBRI and CPAFFC also signed a Memorandum of Understanding to strengthen Brazil-China relation

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## Europe

In Germany, **Feliciano de Sá Guimarães**, Academic Director at CEBRI, participated in the **61st Munich Security Conference (MSC)**, the leading global forum on international security. Representing CEBRI, he attended discussions on global governance, climate security, and geopolitics in the context of growing multipolarity.

Held annually in Munich, the event brings together world leaders, government officials, representatives of international organizations, civil society, and experts.



Munich  
Security  
Conference  
2025

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In Russia, **Feliciano de Sá Guimarães**, Academic Director at CEBRI, participated in the Moscow Economic Forum, giving a lecture on the identity of Brazilian foreign policy. During his visit to the Russian capital, meetings were held with the **Russian International Affairs Council (RIAC)** and **HSE University (National Research University Higher School of Economics)**, an institution that officially represents Russia at the BRICS Think Tank Council.



In Italy, CEBRI participated for the second consecutive year in the **NEXT Milan Forum 2025**, organized by **ISPI – Istituto per gli Studi di Politica Internazionale**. The forum brings together representatives from the public, private, and civil society sectors to discuss core issues of the contemporary international agenda, such as transformations in the multilateral system, disruptions in trade flows, the challenges of climate change, and the advancement of artificial intelligence. CEBRI was represented by its for Partnerships and International Deputy Director, **Teresa Rossi**.

Still in Italy, from October 16 to 18, CEBRI participated in the fourth edition of the **Dolomite Conference on Climate Change and Sustainability**, held in Venice and organized by **Vision** think tank. The conference brought together experts and public policymakers to discuss practical and innovative paths for global climate action. CEBRI was represented by **Izabella Teixeira**, Member of CEBRI's International Advisory Board, and **Monica Sodr **, Senior Fellow. The program addressed topics such as the operationalization of the Loss and Damage Fund, scalable climate risk insurance models, COP30, and the Brazil-European Union Dialogue, as well as initiatives aimed at sustainable urban development and integration between food systems and land use.



In London, CEBRI and **Chatham House** held a roundtable discussion on “Climate Governance and Multilateralism: The Next Decade.” On this occasion, COP presidents, experts, and academics gathered to discuss the challenges and framework of climate diplomacy as the Paris Agreement enters its second decade, the key milestones ahead, and the role of existing and emerging institutions in implementing the climate agenda through 2035.

## Bonn Climate Change Conference

CEBRI also participated in the **62nd Session of the UNFCCC Subsidiary Bodies (SB62)**, held in Bonn, Germany, between June 16 and 26.

On June 21, we held the official event **“From COP30 to Belém +10: Defining the next decade of global climate action,”** with the aim of advancing the climate agenda ahead of COP30 in Belém and building a long-term climate action roadmap by 2035 – “Belém +10”.

The meeting brought together representatives from the UNFCCC, the Brazilian COP30 Presidency, and experts from partner institutions to discuss integrated approaches to climate change mitigation and adaptation, strengthening international cooperation, and paths to building a future-focused global climate plan. **Teresa Rossi**, Partnerships and International Deputy Director, and **Thais Batista**, Deputy Project Director – Specialist in Climate Transition and Sustainability, represented CEBRI at the event.

The initiative was carried out in partnership with the Institute for Climate and Society (ICS), the Latin America Climate Lawyers Initiative for Mobilizing Action (LACLIMA), the Institute for Sustainable Development and International Relations (IDDRI), and the Center for Climate and Energy Solutions (C2ES).



CEBRI in Bonn

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## CEBRI at the London Climate Action Week

### Brazil Day at Chatham House

On June 23, CEBRI, in partnership with the **Institute for Climate and Society (iCS)** and **Chatham House**, held roundtable discussions that brought together representatives from the public and private sectors in Brazil and the United Kingdom to discuss the economic and geopolitical challenges of climate transition. The debates addressed topics such as climate finance, energy transition, critical minerals, and nature-based solutions, contributing to the strengthening of climate diplomacy in the context of COP30.

The initiative is part of the partnership established between CEBRI and Chatham House, aimed at promoting dialogue and analyses on Brazil's international integration, the climate agenda, and global security issues.

*Partners: Institute for Climate and Society (ICS) and Chatham House*

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### Ensuring a sustainable mineral supply chain for the twin transition

On June 24, we held a roundtable discussion with the aim of deepening the debate on the challenges, opportunities, and concrete actions to attract investment and ensure the participation of mineral-producing countries in global value chains.

The meeting promoted open dialogue between representatives from academia, civil society organizations, the private and public sectors, think tanks, and global institutions. Participants included **Izabella Teixeira**, Member of CEBRI's International Advisory Board at CEBRI and Minister of the Environment (2010-2016), **Raul Jungmann**, CEBRI Trustee and President of the Brazilian Institute of Mining (IBRAM), **Kwasi Ampofo**, Director of Metals and Mining at Bloomberg NEF, **Fiona Clouder**, Executive Director of ClouderVista and Senior Consultant at Chilean Cobalt Corp ("C3"), and **Patricia Ellen**, co-founder of AYA Earth Partners, as well as other international experts.

*Partners: APCO, AYA Earth Partners, E+ Energy Transition Institute, Brazilian Institute of Mining (IBRAM), and Institute for Climate and Society (ICS)*

*Support: Vale, BHP, and BMA Advogados.*

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## Climate Innovation Forum 2025 – Connecting leaders to business, policy, and finance to drive transformative climate action

As institutional partner of the **Climate Innovation Forum**, organized by **Climate Action**, CEBRI participated in the dialogues held in London on June 25, contributing to the coordination among sectors and the strengthening of the global climate agenda. Since its creation in 2019, the Forum has established itself as one of the main events of London Climate Action Week, bringing together leaders from the public, private, and financial sectors with the aim of accelerating, in scale and impact, collective efforts for transformative climate action.

*Organizer: Climate Action*

*Main Partner: Masdar*

*Event Partner: City of London*

*Institutional Partner: CEBRI*



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### Workshop: Designing and Implementing “Country Platforms”

Also June 25, CEBRI convened a technical and closed workshop in partnership with BNDES and the Tony Blair Institute for Global Change (TBI), focusing on country platforms, frameworks that aim to align and mobilize national and international funding to achieve sustainable development goals. The meeting aimed to discuss practical aspects of the implementation of the Brazil Platform for Climate Investments and Ecological Transformation (BIP), identify opportunities for inter-institutional collaboration, and explore mechanisms to unlock climate funding flows aimed at Brazil’s ecological transformation.

The program also included an exchange session with representatives from the Indonesian delegation, who shared lessons learned from the Just Energy Transition Partnership (JETP) experience.

*Partners: Brazilian Development Bank (BNDES) and the Tony Blair Institute for Global Change (TBI)*

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## The Path to Belém and Beyond: Closing the Implementation Gap

Closing the agenda in London on June 27, CEBRI and **E3G**, the main organizer of London Climate Action Week, promoted an event dedicated to finding practical solutions to bridge the gap in climate policy implementation, with an emphasis on mobilizing funding and actively engaging different sectors of the economy and the private sector.

The event brought together **Ambassador André Corrêa do Lago**, CEBRI Trustee and COP30 President, **Clarissa Lins**, Member of CEBRI's International Advisory Board and Founding Partner of Catavento Consultoria, **Hilde Røed**, Senior Vice President of Climate and Sustainability at Equinor, **Nick Mabey**, Founding Director and CEO at E3G, among other prominent speakers.

The resulting recommendations aim to assist the Brazilian Presidency and engage the private sector and subnational actors in the implementation of the new cycle of Nationally Determined Contributions (NDCs) during COP30 and beyond.

*Co-organizer: E3G*

*Partner: King's College London (KCL)*

*Support: Institute for Climate and Society (ICS), Itaú, and APCO*



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# INTERNATIONAL PARTNERSHIPS

## North America

17 INSTITUTIONS

**Penn Institute for Urban Research**  
*United States*

**Center for Climate and Energy Solutions (C2ES)**  
*United States*

**Center for Global Development (CGD)**  
*United States*

**ClimateWorks Foundation**  
*United States*

**Columbia University (CGEP)**  
*United States*

**Observer Research Foundation America (ORF America)**  
*United States*

**Institute of the Americas (IOA)**  
*United States*

**Inter-American Dialogue**  
*United States*

**Quincy Institute**  
*United States*

**Atlantic Council**  
*United States*

**Wilson Center**  
*United States*

**Center for Strategic and International Studies (CSIS)**  
*United States*

**The Rockefeller Foundation**  
*United States*

**Climate Reality**  
*United States*

**Business Council for Sustainable Energy (BCSE)**  
*United States*

**Citizens for Responsible Energy Solutions Forum (CRES Forum)**  
*United States*

## Latin America

7 INSTITUTIONS

**Consejo Argentino para las Relaciones Internacionales (CARI)**  
*Argentina*

**Consejo Colombiano de Relaciones Internacionales (CORI)**  
*Colombia*

**Fundación para la Educación Superior y el Desarrollo (Fedesarrollo)**  
*Colombia*

**Centro Latinoamericano de Políticas Económicas y Sociales (CLAPES UC)**  
*Chile*

**Grupo de Análisis para el Desarrollo (GRADE)**  
*Peru*

**México Evalúa**  
*Mexico*

**Consejo Mexicano de Asuntos Internacionales (COMEXI)**  
*Mexico*

## Europe

21 INSTITUTIONS

**Energistyrelsen (Danish Energy Agency)**  
*Denmark*

**NIRAS**  
*Denmark*

**Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)**  
*Germany*

## Africa

7 INSTITUIÇÕES

**South African Institute of International Affairs (SAIIA)**  
*South Africa*

**Institute for Global Dialogue (IGD)**  
*South Africa*

**Institute for Pan-African Thought and Conversation (IPATC)**  
*South Africa*

**Konrad-Adenauer-Stiftung (KAS)**  
Germany

**Institut du Développement Durable et des Relations Internationales (IDDRI)**  
France

**Polski Instytut Spraw Międzynarodowych (PISM)**  
Poland

**European Council on Foreign Relations**  
European Union

**EUDEL/European Union**  
European Union

**Circle Economy**  
Netherlands

**Istituto Affari Internazionali (IAI)**  
Italy

**Vision**  
Italy

**Chatham House**  
United Kingdom

**Clean Air Fund**  
United Kingdom

**Third Generation Environmentalism (E3G)**  
United Kingdom

**Policy Institute King's College London**  
United Kingdom

**Climate Action**  
United Kingdom

**Tony Blair Institute**  
United Kingdom

**World Gold Council**  
United Kingdom

**World Economic Forum**  
Switzerland

**Innovation Norway**  
Norway

**GOPA-PACE**  
Belgium

**The Institutional Architecture Lab**  
Finland



## Asia

### 8 INSTITUTIONS

**Pooled International Energy & Energy Foundation**  
India

**Kautilya School of Public Policy / India Foundation**  
India

**Council on Energy, Environment and Water (CEEW)**  
India

**Chinese Academy of Social Sciences (CASS)**  
China

**Caixin Global**  
China

**Chinese People's Association for Friendship with Foreign Countries (CPAFFC)**  
China

**Tsinghua University**  
China

**Future Minerals Forum**  
Saudi Arabia

**ZeniZeni**  
South Africa

**Universidade Eduardo Mondlane**  
Mozambique

**Novo Jornal de Angola**  
Angola

**Policy Center for the New South (PCNS)**  
Morocco

## Internacional

### 2 INSTITUIÇÕES

**International Council on Mining and Metals (ICMM) | UN Charter Reform Coalition**

**International Research Centre on Artificial Intelligence, UNESCO (IRCAI)**

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# EVENTS

**136** EVENTS HELD  
IN 2025

**64** Clode  
Events

**72** Open  
Events

**27** Exclusively  
online

**109** Hybrid initiatives  
(in-person + online)



**941** Total  
speakers



**10** International  
events

Held in 6 countries (China,  
England United Kingdom,  
Germany, United States,  
Colombia, and Mexico)



**5** Events  
in Brazil

(Rio de Janeiro, São  
Paulo, Brasília, Belém,  
and Parauapebas)

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## CASA COP

**24** Events

## COP30 BELÉM

**15** Events

Casa Diálogo: **9 events**  
COP30 Blue Zone: **5 events**  
Casa Balaio: **1 event**

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# Project Events

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## PROJECT

### **CEBRI-CHATHAM HOUSE: CRISIS IN VENEZUELA**

Partner: Chatham House

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### **Dinner with Integra Capital and Chatham House**

Support: Integra Capital e Chatham House

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## CLOSED MEETING

### **Crisis in Venezuela: Internal Dynamics and Regional Consequences**

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## PROJECT

### **INSERTION OF BRAZIL IN GLOBAL GEOPOLITICS**

Partner: Fundação Konrad Adenauer no Brasil (KAS Brasil)

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## CLOSED MEETING

### **Neoprotectionism under Trump 2.0: Economic and Trade Impacts for Brazil**



Ariane Costa (CEBRI), Larissa Wachholz (CEBRI e Vallya Participações), Matias Spektor (CEBRI e Fundação Getúlio Vargas) e Philipp Gerhard (Fundação Konrad Adenauer no Brasil)

Partner: Fundação Konrad Adenauer no Brasil (KAS Brasil)

Support: Machado Meyer Advogados

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**CLOSED MEETING**

**100 Days of Trump and the New Geopolitics: Brazil between China and the USA**



Abrão Neto (CEBRI and American Chamber of Commerce in Brazil), Ariane Costa (CEBRI), Constanza Negri (National Confederation of Industry), José Pio Borges (CEBRI), Matias Spektor (CEBRI and Getúlio Vargas Foundation), Maximilian Hedrich (Konrad Adenauer Foundation in Brazil), Monica Herz (Pontifical Catholic University of Rio de Janeiro), Renê G. S. Medrado (Pinheiro Neto Advogados), Rubens Ricupero (CEBRI), Silvio Cascione (Eurasia Group in Brazil), and Welber Barral (BMJ Consultores)

Partner: Konrad Adenauer Foundation in Brazil (KAS Brazil)

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**CLOSED MEETING**

**Post-Summit Analyses: BRICS 2025 and the Rio Declaration**



Ariane Costa (CEBRI), Carolina Costellini (BRICS General Coordination of the Brazilian Ministry of Foreign Affairs), Danielle Ayres (Institutional Security Office of the Presidency of the Republic of Brazil), Larissa Wachholz (CEBRI and Vallya Participações), and Philipp Gerhard (KAS Brasil)

Partner: Konrad Adenauer Foundation in Brazil (Konrad Adenauer Foundation in Brazil)

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**IN-PERSON EVENT**

**Brazil–Europe in Times of Polycrisis: Focus on Multipolarity and Trade**

Augusto Castro (Brazilian Ministry of Foreign Affairs), Fernanda Cimini (CEBRI and University of Brasilia), Flavio Celio Goldman (Brazilian Ministry of Foreign Affairs), Hussein Kalout (CEBRI), Jorge Viana (ApexBrasil), Kai Lehmann (CEBRI and University of São Paulo), Luiz Gustavo Carlos (Konrad Adenauer Foundation in Brazil), Marian Schuegraf (Delegation of the European Union to Brazil), and Roberto Jaguaribe (CEBRI and Brazilian Ministry of Foreign Affairs)

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**PROJECT**

**DIGITAL COMPETITION POLICY**

Execution: CEBRI, Center for Strategic & International Studies (CSIS) e Instituto de Tecnologia & Sociedade do Rio (ITS)

**CLOSED ONLINE MEETING**

**The Intersection Between Global Digital Competition Policies and Brazil**

Feliciano de Sá Guimarães (CEBRI e Universidade de São Paulo), Fabro Steibel (Instituto de Tecnologia & Sociedade do Rio) e Kati Suominen (Center for Strategic & International Studies)

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## PROJECT

### XXII FORTE INTERNATIONAL SECURITY CONFERENCE

Partners: Fundação Konrad Adenauer no Brasil (KAS Brasil) e Delegação da União Europeia no Brasil

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#### IN-PERSON CONFERENCE

### XXII Forte International Security Conference | Beyond the Point of No Return



Antonio Patriota (CEBRI and Brazilian Ambassador to the United Kingdom), Benjamin Pohl (Adelphi), Brian Glynn (European External Action Service), Danielle Ayres (Institutional Security Office of the Presidency of the Republic), Elena Lazarou (Chatham House and Hellenic Foundation for European and Foreign Policy), Emmanuella Doussis (National and Kapodistrian University of Athens and UNESCO), Horacio Werner (Agenda Antártica), Izabella Teixeira (CEBRI), Hussein Kalout (CEBRI), José Pio Borges (CEBRI), Marcelo Della Nina (Brazilian Ministry of Foreign Affairs), María Isabel Ortiz Mantilla (Environmental Committee of the Congress of the State of Guanajuato), Maria Rosa Sabbatelli (European Commission), Marian Schuegraf (Delegation of the European Union in Brazil), Marianna Albuquerque (CEBRI and Federal University of Rio de Janeiro), Matias Spektor (CEBRI and Getúlio Vargas Foundation), Maximilian Hedrich (Konrad Adenauer Foundation in Brazil), Nancy Patrícia Gutiérrez (Ministry of Interior of Colombia), Rafaela Guedes (CEBRI), Robert Muggah (Igarapé Institute), and Roland Theis (German Parliament)

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#### REUNIÃO RESTRITA

### Cooperation between Latin America and Europe for the Defense Industry amid the Climate and Digital Transition (Miniforte)



Andrzej Cieszkowski (Polish Embassy in Brazil), Antonio Jorge Ramalho (University of Brasília), Ariane Costa (CEBRI), Danielle Ayres (Office of Institutional Security of the Presidency of the Republic and Federal University of Santa Catarina), William Koji Kamei (Brazilian Ministry of Defense), Jean-Pierre BOU (Delegation of the European Union in Brazil), Maximilian Hedrich (Konrad Adenauer Foundation in Brazil), and Raul Jungmann (CEBRI and Brazilian Mining Institute)

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## PROJECT

### ARTIFICIAL INTELLIGENCE GOVERNANCE

Partners: CEBRI and the Institute for Technology and Society of Rio (ITS)

Sponsor: Microsoft

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#### EVENTO HÍBRIDO EM BRASÍLIA

### Artificial Intelligence Safety & Opportunities Institute (AISO) no Brasil: Surfando a Segunda Onda

Partner: Institute for Technology and Society of Rio (ITS)

Sponsor: Microsoft

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## PROJECT

### ENERGY TRANSITION PROGRAM (PTE)

Execution: Inter-American Development Bank (IDB), Cenergia (Coppe/UFRJ), Energy Research Office (EPE), Institute of Economic Research Foundation (FIPE), and MRTS

Support: Veirano Advogados

Sponsors: BP, Brazilian Development Bank (BNDES), EDP, Engie, Equinor, ExxonMobil, Federal Government, Shell, Siemens Energy, and Vibra

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#### CLOSED EVENT | SÃO PAULO CLIMATE WEEK

### Paths to Decarbonization: The role of the AFOLU and Industry sectors in the Brazilian Energy Transition



Anícia Pio (Federation of Industries of the State of São Paulo), André Guimarães (Amazon Environmental Research Institute/COP30), Camila Genaro Estevam (Getúlio Vargas Agro Foundation), David Bomtempo (National Confederation of Industry), Joana Correia (Institute for Climate and Society), João Francisco Paiva (Brazilian Ministry of Development, Industry, Trade, and Services), Maria Christina Motta Gueorguiev (Veirano Advogados), Marina Piatto (Institute of Forest and Agricultural Management and Certification), Rafaela Guedes (CEBRI), Stefania Lava (E+ Energy Transition Institute)

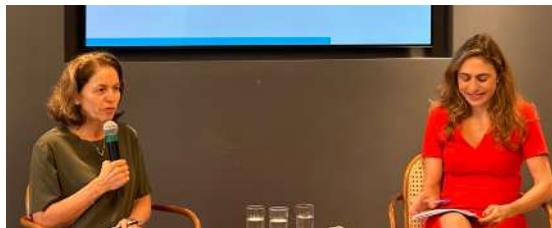
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#### CLOSED MEETING

### Priorities and milestones of the CEBRI Energy Hub (2025-26)



Clarissa Lins (CEBRI and Catavento Consultoria) and Rafaela Guedes (CEBRI)

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#### IN-PERSON EVENT

### Brazil on Sustainable Tracks: Competitiveness Paths for Decarbonization



Carla Primavera (Brazilian Development Bank), Carlos Eduardo Cabral (Energy Research Office), Edson Paulo Domingues (Institute of Economic Research Foundation and Federal University of Minas Gerais), Elbia Gannoum (ABEEólica and COP30), Felipe Vignoli (Impacta Sustainable Finance), Gustavo Willy (National Confederation of Transport), João Marcos Senise Paes Leme (Brazilian Ministry of Foreign Affairs), Luciana Costa (Brazilian Development Bank), Luiz Ildefonso Lopes (CEBRI and Brookfield in Brazil), Mariana Espécie (Brazilian Ministry of Mines and Energy), Martha Rosa Carvalho (Inter-American Development Bank), Mateus Balan (MRTS and University of São Paulo), Rafaela Guedes (CEBRI), Roberto Schaeffer (COPPE/UFRJ), and Tatiana Rosito (CEBRI and Brazilian Ministry of Finance)

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IN-PERSON EVENT | COP30 – CASA DIÁLOGO

## From Net Zero Roadmaps to Action: Advancing Market Readiness for Renewables and Low-Carbon Solutions



Anna Carolina Meirelles (TIM), Ardhi Wardhana (Center for Strategic and International Studies, Indonesia), Daniela Baccas (Brazilian Development Bank), Fábio Guido (Itaú Unibanco), Germana Cruz (Standard Chartered Bank), Léa Reichert (CEBRI), Marcelino Madrigal (Inter-American Development Bank), Natália Oliveira (Global Renewables Alliance), Rafaela Guedes (CEBRI), Ricardo Gorini (International Renewable Energy Agency), Terje Pilskog (Scatec), and Thiago Barral (Energy Research Office and Brazilian Ministry of Mines and Energy)

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HYBRID EVENT | LONDON CLIMATE ACTION WEEK

## The Path to Belém and Beyond: Closing the Implementation Gap



André Corrêa do Lago (CEBRI and COP30), Antonio Patriota (CEBRI and Embassy of Brazil in London), Clarissa Lins (CEBRI and Catavento Consultoria), Danielle Carreira (World Economic Forum), David Harris (London Stock Exchange Group), Ed Webber (UK Government), Francisco Gaetani (CEBRI and Brazilian Ministry of Management and Innovation in Public Services), Hilde Røed (Equinor), Marc Vanheukelen (European External Action Service), Johanna Lehne (E3G), Nick Mabey (E3G), Roberto Waack (Marfrig and Arapyaú Institute), Rafaela Guedes (CEBRI), Rob Moore (E3G), and Thais Ferraz (Institute for Climate and Society)

Co-organizer: E3G

Partner: King's College London (KCL)

Support: Institute for Climate and Society (ICS), Itaú and APCO

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HYBRID EVENT | RIO CLIMATE ACTION WEEK

## Energy Day: Sectoral Paths to a Just Energy Transition



Ana Toni (CEBRI and COP30), Alice Amorim (COP30), André Clark (CEBRI and Siemens Energy), Clarissa Lins (CEBRI and Catavento Consultoria), Claudia Brun (Equinor), Elbia Gannoum (Abeeólica and COP30), Erica Marcos (National Confederation of Transport), Flavia Teixeira (Engie), Gentil Sá (Brazilian Ministry of Mines and Energy), Guilherme Dantas (CEBRI and Essenz Soluções), Heloisa Borges Esteves (Energy Research Office), Luisa Valentim (Global Energy Alliance for People and Planet), Michel Arslanian Neto (International Civil Aviation Organization), Rafaela Guedes (CEBRI), Ricardo Gorini (International Renewable Energy Agency), Roberta Cox (Global Renewables Alliance), Thiago Ivanoski (Energy Research Office), Tiago Ferreira (Brazilian Development Bank), and Virgil Viana (Foundation for Amazon Sustainability)

Organization: CEBRI, Catavento Consultoria, Global Energy Alliance for People and Planet (GEAPP), and Global Renewables Alliance (GRA)

Sponsors: Inter-American Development Bank (IDB), Brazilian Development Bank (BNDES), BP, EDP, Energy Research Office (EPE), Engie, Equinor, ExxonMobil, Siemens Energy, Shell, and Vibra

Partners: Institute for Climate and Society (ICS), Cenergia (Coppe/UFRJ), Institute of Economic Research Foundation (FIPE), and MRTS

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## PROJECT

### **CELEBRATING 130 YEARS OF DIPLOMATIC RELATIONS AND THE YEAR OF FRIENDSHIP EXCHANGE BETWEEN BRAZIL AND JAPAN**

Partners: Consulate General of Japan in Rio de Janeiro

Support: Japan House São Paulo

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## ONLINE EVENT

### **Japan's Strategic Positioning in Asia: Navigating the Geopolitical Fragmentation and Dynamics of Regional Security**



Carlos Roza (Japan House São Paulo), Ken Jimbo (Keio University), Marcos Caramuru (CEBRI), and Marianna Albuquerque (CEBRI and Federal University of Rio de Janeiro)

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## ONLINE EVENT

### **Economic Cooperation between Japan and Brazil – Looking to the Future**



Luiz Fernando Furlan (CEBRI and Wise Group Brazil-Japan), Marcos Caramuru (CEBRI), Marianna Albuquerque (CEBRI and Federal University of Rio de Janeiro), and Nobuaki Hamaguchi (Kobe University and Japan Association of Latin America and the Caribbean)

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## ONLINE EVENT

### **Japan's contribution to the environmental and sustainability agendas and its impact on relations with Brazil ahead of COP30**



Carlos Augusto Roza (Japan House São Paulo), Marianna Albuquerque (CEBRI and Federal University of Rio de Janeiro), Naoko Ishii (Center for Global Commons, University of Tokyo), and Rafaela Guedes (CEBRI)

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## PROJECT

### BRAZIL-CHINA ECONOMIC SUMMIT

Partners: O Globo, Valor Econômico, and Caixin Global

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#### IN-PERSON EVENT | CHINA

### Brazil-China Economic Summit

Alan Gripp (O Globo), Alexandre Silveira (Brazilian Minister for Mines and Energy), Ben Shenglin (Industrial Bank of China and Construction Bank of China), Bruno Machado Ferla (Marfrig and BRF), Chen Jianheng (China International Capital Corporation), Chen Jing (Shanghai Municipal People's Congress), Chen Weidong (Bank of China), Chen Weiqiang (Hangzhou Government), Claudio Castro (Rio de Janeiro State Government), Daniel Abdo (Sigma Lithium), Dilma Rousseff (New Development Bank - NDB), Elias Jabbour (Municipal Institute of Urbanism Pereira Passos), Fang Li (World Resources Institute), Fernanda Maciel (Brazilian Confederation of Agriculture and Livestock), Frederic Kachar (Globo Publishing and Radio System - SGR), Fu Wenge (Agricultural University of China), Gao Guan (China Meat Association - CMA), Gu Haidong (Suzhou Government), Guo Junping (COFCO Group), Hua Zhong (China National Development and Reform Commission - NDRC), Jesse Guimarães (Brazil-China Chamber - BraCham), Joe Zhao (Yongfeng Group), Jorge Arbache (University of Brasilia, Valor Econômico, and Institute for Climate and Society), Larissa Wachholz (CEBRI and Vallya Participações), Li Sisheng (Powerchina International Group), Li Yinsheng (China Three Gorges International), Li Zengxin (Caixin Global), Lin Di (Mengniu Dairy), Liu Dehua (Tsinghua University), Liu Jianfeng (China Molybdenum Company Limited), Liu Qiang (CIFF), Liu Xiaoshi (EV100), Liu Zhiyong (CITIC Agriculture and Longping HighTech), Marcos Caramuru (CEBRI), Marcos Galvão (Brazilian Ministry of Foreign Affairs), Maria Fernanda Delmas (Valor Econômico), Marli Olmos (Valor Econômico), Nelson Barbosa (Brazilian Development Bank), Pablo Gimenez Machado (Suzano), Pedro Dias Leite (Brazilian News Center - CBN), Ricardo Nunes (City of São Paulo), Rodrigo Zeidan (NYU Shanghai and Fundação Dom Cabral), Rui Gomes (Invest São Paulo), Shen Xin (Chinese People's Association for Friendship with Foreign Countries - CPAFFC), Sun Tao (State Grid Brazil Holding), Tracy Xie (Vale China), Victor Kengo (Ports of Paraná), Victor Queiroz (ApexBrasil in China), Victor Zhang, Yao Jun (Changrong Group), Zhang Jianyu (China Ministry of Ecology and Environment), Zhang Lihui (Caixin Media), Zhao Genrong (Grandview Institution), and Zhu Xichan (Tongji University)

Execution CEBRI, Valor Econômico, O Globo, Brazilian News Center, and Caixin Global

Master Sponsor: Marfrig

Sponsors: Companhia Estadual de Águas e Esgotos do Rio de Janeiro (CEDAE), APEX Brasil, the City of Rio de Janeiro, Brazilian Confederation of Agriculture and Livestock (CNA), National Rural Learning Service (SENAR), Brazilian Development Bank (BNDES), BYD, FIESP, Government of São Paulo, Huawei, Infra, Paper Excellence, Ports of Paraná, the City of São Paulo, and Suzano

Apoio Institucional: Eletromídia, Vale, Confederação Nacional da Indústria (CNI)

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## COP30 AMAZON PROJECT

O GLOBO/VALOR ECONÔMICO AND BRAZILIAN NEWS CENTER (CBN) PARTNERSHIP

Sponsors: JBS and Vale

Support: Government of Pará

Institutional Partners: Institute for Climate and Society (iCS) and CEBRI

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#### ONLINE EVENT

### COP30 Seminar: A Decisive Moment for Tackling the Global Climate Crisis



Ana Toni (CEBRI and COP30) and Rafaela Guedes (CEBRI)

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## PROJECT

### GLOBAL AGRO DEBATES 2025

Partner: Insper Agro Global

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#### HYBRID EVENT

### Agribusiness in the New Trump Era

Ariane Costa (CEBRI), Leandro Gilio (Insper Agro Global), Marcos Jank (CEBRI and Insper Agro Global), and Roberto Dumas Damas (Insper)

Execution: CEBRI and Insper Agro Global

Partners: Alumni Committee on Agribusiness, Ligari, and AgroInsper

Institutional Support: Itaú BBA, Bayer, Cargill, and Rumo

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## HYBRID EVENT

### Governance in the Sustainability of the Beef Supply Chain

Feliciano de Sá Guimarães (CEBRI and University of São Paulo), Marcos Jank (CEBRI and Insper Agro Global), Marta Giannichi (Minerva Foods and MyCarbon), Guilherme Bastos (Center for Agribusiness Studies - Getúlio Vargas Foundation), João Paulo Franco Silveira (Brazilian Confederation of Agriculture and Livestock)

Execution: CEBRI and Insper Agro Global

Partners: Agribusiness Alumni Committee, LIGARI, and AgroInsper

Institutional Support: Itaú BBA, Bayer, Cargill, and Rumo

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## IN-PERSON EVENT

### Global Geopolitics of Fertilizers: Impacts on Brazilian Agribusiness

Alberto Pfeifer (Insper Agro Global), Bernardo Silva (Sinprifert), Luiz Carlos Corrêa Carvalho (Brazilian Agribusiness Association), Marcos Jank (CEBRI and Insper Agro Global), and Ricardo Tortorella (National Association for the Diffusion of Fertilizers).

Execution: Insper Agro Global, Agribusiness Alumni Committee, CEBRI, Ligari, and Agro Insper

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## PROJECT

### CEBRI AT COP30

Partners: Itaú, Vale, TIM, Konrad Adenauer Foundation in Brazil, and Syngenta

Support: Institute for Climate and Society (iCS)

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## IN-PERSON EVENT | BONN CLIMATE CONFERENCE

### From COP30 to Belém+10: Defining the next decade of global climate action



Alessandra Fajardo (Brazilian Business Council for Sustainable Development), Caroline Medeiros (Latin America Climate Lawyers Initiative for Mobilizing Action), Eduardo Silva Besa (Ministry of Foreign Affairs of Chile), Daniele Violetti (United Nations Framework Convention on Climate Change), Kaveh Guilanpour (Center for Climate and Energy Solutions), Marta Torres-Gunfaus (Institute for Sustainable Development and International Relations), Teresa Rossi (CEBRI), and Tulio Andrade (Brazilian Ministry of Foreign Affairs)

Partners: Institute for Climate and Society (iCS), Latin America Climate Lawyers Initiative for Mobilizing Action (LACLIMA), Institute for Sustainable Development and International Relations (IDDRI), and Center for Climate and Energy Solutions (C2ES)

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#### IN-PERSON EVENT

### Acceleration Session of the World Circular Economy Forum (WCEF2025) | Venture Capital as a Catalyst for Sustainable Projects and Circular Economy



Dario Guarita (ECO Capital and Urbem), Gustavo Righeto Alves (Ellen MacArthur Foundation), Maria Christina Gueorguiev (Veirano Advogados), Nathalie Vidual (Securities Commission), Paulo Bellotti (MOV Investimentos), and Rafaela Guedes (CEBRI)

Partners: Institute for Climate and Society (iCS) and Itaú  
Support: Casa Zalszupin and Etel Design

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#### IN-PERSON EVENT | COP30 – CASA DIÁLOGO

### Sustainable Tropical Agriculture Improving Food Security with Low-Carbon Solutions



Diego Cadete (Siemens Energy), Eduardo Bastos (Brazilian Agribusiness Association), Filipe Guimarães Graça (Itaú-BBA), Marcos Jank (CEBRI and Insper Agro Global), Roberto Castro (Stewardship Lead Brazil), and Thais Jesinski Batista (CEBRI)

Sponsors: Itaú, Vale, TIM, Konrad Adenauer Foundation in Brazil (KAS Brazil), and Syngenta

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#### CLOSED WORKSHOP

### Designing and Implementing “Country Platforms”

Alban Rizki Prawara (Indonesia Just Energy Transition Partnership), André Oliveira (Tony Blair Institute for Global Change), Dominic Molloy (Tony Blair Institute for Global Change), Edo Mahendra (Indonesia Just Energy Transition Partnership), Gareth Walsh (Tony Blair Institute for Global Change), Giovanni B. Monsafor (Indonesia Just Energy Transition Partnership), Guy Baron (Tony Blair Institute for Global Change), Prof. Haruni Krisnawati (Indonesia Just Energy Transition Partnership), Justin To (Tony Blair Institute for Global Change), Leonardo Pereira Rodrigues dos Santos (Brazilian Development Bank), Marianna Budaragina (Tony Blair Institute for Global Change), Muchamad Saparis Soedarjanto (Indonesia Just Energy Transition Partnership), Rafaela Guedes (CEBRI), Teresa Rossi (CEBRI), and Thais Jesinski Batista (CEBRI)

Partners: Tony Blair Institute for Global Change and Brazilian Development Bank (BNDES)

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#### IN-PERSON EVENT | COP30 – BLUE ZONE

### An Agenda of Solutions for Climate Action: Sustainable Agriculture and Responsible Mining



Marcelo Behar (COP30), Rafaela Guedes (CEBRI), and Renata Piazzon (Arapyaú Institute)

Partners: Arapyaú Institute, Institute for Sustainable Development and International Relations (IDDRI), Center for Climate and Energy Solutions (C2ES), and Climate and Sustainable Development Network of Nigeria (CSDevNet)

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IN-PERSON EVENT | COP30 – CASA DIÁLOGO

## Technology and Forests: Unlocking Innovation to Advance Brazil's Climate Leadership



André Oliveira (Tony Blair Institute for Global Change), Gabriella da Costa (Institute for Technology & Society of Rio), Grégory Maitre (MORFO), Henrique Dolabella (Brazilian Ministry of Management and Innovation in Public Services), José Borges Frias Jr. (Siemens), Léa Reichert (CEBRI), Marianna Budaragina (Tony Blair Institute for Global Change), Rogério Cavalcante (umgrauemeio), and Zé Gustavo Fávora Barbosa Silva (Brazilian Climatechs Forum)

Organizer: CEBRI, Tony Blair Institute, and Kanindé

Partners: Tony Blair Institute

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CLOSED MEETING

## Workshop Power Politics X Climate Politics: Opportunities for Brazil



Antonio Sousa e Silva (CEBRI), Carlos Milani (CEBRI and University of the State of Rio de Janeiro), Clarice Horn (CEBRI), Hussein Kalout (CEBRI), Izabella Teixeira (CEBRI), Jorge Arbache (University of Brasília and Valor Econômico), Julia Dias Leite (CEBRI), Larissa Wachholz (CEBRI and Vallya Participações), Luciana Gama Muniz (CEBRI), Marcos Caramuru (CEBRI), Maria Netto (CEBRI and Institute for Climate and Society), Matias Spektor (CEBRI and Getúlio Vargas Foundation), Mônica Sodré (CEBRI and Meridiana), Rafaela Guedes (CEBRI), Renata Piazzon (Arapyaú Institute), Roberto Jaguaribe (CEBRI and Brazilian Ministry of Foreign Affairs), Thais Batista (CEBRI), and Thelma Krug (Global Climate Observing System)

Organizers: CEBRI and Institute for Climate and Society (ICS)

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IN-PERSON EVENT

## COP30: Assessment and Legacy of Belém for Climate Action



Izabella Teixeira (CEBRI), Jorge Arbache (University of Brasília), Maria Netto (CEBRI and Institute for Climate and Society), Mônica Sodré (CEBRI and Meridiana), Philip Yang (CEBRI and Institute of Urbanism and Studies for the Metropolis), Rafaela Guedes (CEBRI), and Thais Batista (CEBRI)

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IN-PERSON EVENT | COP30 BLUE ZONE

## Resource Transition: Strategic Climate Action Agenda and the New Global Climate Leadership



André Clark (CEBRI and Siemens Energy), Emmanuel Guerin (European Climate Foundation), Izabella Teixeira (CEBRI), Jessica Seddon (Yale Jackson School of Global Affairs), Laurence Tubiana (European Climate Foundation), Maria Netto (CEBRI and Institute for Climate and Society), Mônica Sodré (CEBRI and Meridiana), Sandrine Dixson-Declève (Club of Rome), and Shari Friedman (Eurasia Group)

Organizers: CEBRI and Institute for Climate and Society (ICS)

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## BRAZIL-UNITED STATES DIALOGUE AT COP30

### Roundtable Discussion and Reception with the Delegation of the United States Congress

Organizers: The Dialogue – Leadership for the Americas (Brazil Program), Sustainable Energy and Environment Coalition Institute (SEEC Institute), American Institute of Architects (AIA), and League of Conservation Voters (LCV)  
Institutional Support: CEBRI and Meridiana

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## CLIMATE IMPLEMENTATION SUMMIT

### Transforming Ambition into Climate Action



Izabella Teixeira (CEBRI) and Maria Netto (CEBRI and Institute for Climate and Society)

Organizers: Climate Action, Converge Capital, and Institute for Climate and Society (iCIS)

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## IN-PERSON EVENT | COP30 – CASA DIÁLOGO

### Transforming Energy Commitments into Action – Challenges and Future Prospects

André Clark (CEBRI and Siemens Energy), Clarissa Lins (CEBRI and Catavento Consultoria), Izabella Teixeira (CEBRI), Laurence Tubiana (European Climate Foundation), Mary Warlick (International Energy Agency), Philippe Mathieu (Equinor), and Siân Bradley (Beyond Oil & Gas Alliance)  
Organizers: Catavento Consultoria and CEBRI

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## IN-PERSON EVENT | COP30 – BLUE ZONE

### WGEO Panel – The Role of Trade in the Global Energy Transition



Jorge Arbache (University of Brasília), Mathilde Mesnard (Organisation for Economic Co-operation and Development), Ricardo Assumpção (EY), Bruno Quick (SEBRAE), and Mônica Sodré (CEBRI and Meridiana)

Organizer: Institute for Climate and Society (ICS)

Co-organizers: CEBRI, EY, and Brazilian Micro and Small Business Support Service (SEBRAE)

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## IN-PERSON EVENT | COP30 – MUSEUM OF THE AMAZONS

### Being Human Tomorrow



Alita Mariah (Inhotim Institute), Fabio Scarano (Museum of Tomorrow and UNESCO Chair of Literacy in Futures), Izabella Teixeira (CEBRI), and Maria Clara Parente (Simbiótica Filmes and Regenerar Project)

Partners: Museum of Tomorrow and Inhotim Institute

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## PROJECT

### **BRAZIL'S ROLE IN THE GLOBAL AGENDA FOR CRITICAL AND STRATEGIC MINERALS**

Partners: BHP, Brazilian Mining Institute (IBRAM), Institute for Climate and Society (iCS), and Vale  
Support: BMA Advogados  
Consulting/Research: Cenergia (Coppe/UFRJ) + CETEM and SGB

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## IN-PERSON EVENT | COP30 – BLUE ZONE

### **From Mines to Transmission Lines: Ministerial Dialogue on Critical Minerals and Energy Transition**



Ana Paula Bittencourt (Brazilian Ministry of Mines and Energy), Anderson Baranov (Hydro Brazil), Demetrios Papathanasiou (World Bank), Elizabetta Albernaz (Institute for Climate and Society), Glauco Freitas (Hitachi), Hayley Zipp (International Council on Mining and Metals), Luciana Costa (Brazilian Development Bank), Mariana Espécie (Brazilian Ministry of Mines and Energy), Mary Warlick (International Energy Agency), Paul Simons (Yale Emerging Climate Leaders Fellowship), Paulo Henrique Soares (Brazilian Institute of Mining), Prince Jaime de Bourbon-Parma (Government of the Netherlands), Rafaela Guedes (CEBRI), and Solange Ribeiro (Neoenergia)

Organizers: Brazilian Ministry of Mines and Energy (MME), Global Clean Power Alliance (GCPA), and CEBRI

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## IN-PERSON EVENT

### **Acceleration Session of the World Circular Economy Forum (WCEF2025) | Maximizing the Contribution of the Mining Sector to the Energy Transition**



Bruno Farah (Vale), Claudia Salles (Brazilian Institute of Mining), Francisco Manesco (Vale), Hannu Lahtinen (Geological Survey of Finland), Jacco Jochemsen (Circle Economy Consulting), Lucia Xavier (Centre for Mineral Technology), Marcos Lewin (Lundin Mining), Pirjo Suomela-Chowdhury (Finnish Ministry of Foreign Affairs), Rafaela Guedes (CEBRI), Samuel Chrysotomo (Metso Brasil), Saulo Rezende (NexA Resources), and Tabatha Chavez Matus (International Council on Mining and Metals)

Partners: International Council on Mining and Metals (ICMM), Brazilian Institute of Mining (IBRAM), Vale, Circle Economy, Finnish Ministry of Foreign Affairs, and Mining Finland

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## IN-PERSON EVENT | RIO CLIMATE ACTION WEEK

### **Minerals Day: From Potential to Practice: Pathways for Brazil's Competitive Integration into the Global Minerals Chain**

André Corrêa do Lago (CEBRI and COP30), Caio Seabra (Brazilian Mining Agency), Clarissa Lins (CEBRI and Catavento Consultoria), Edson Ribeiro (Vale), Emerson Rocha (Simineral), Emir Calluf (BHP Brasil), Izabella Teixeira (CEBRI), José Pio Borges (CEBRI), Márcio Pereira (BMA), Mathias Becker (Systemiq), Rafaela Guedes (CEBRI), Raphael Martins (Government of Minas Gerais), and Raul Jungmann (CEBRI and Brazilian Institute of Mining)

Organizers: CEBRI, Brazilian Institute of Mining (IBRAM), and BMA Advogados

Partners: Institute for Climate and Society (iCS), Cenergia (Coppe/UFRJ), Centre for Mineral Technology (CETEM), and Brazilian Geologic Service

Sponsors: BHP and Vale

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CLOSED MEETING | LONDON CLIMATE ACTION WEEK

## Ensuring a Sustainable Mineral Supply Chain for the Twin Transition



Fiona Clouder (ClouderVista and C3), Izabella Teixeira (CEBRI), Kwasi Ampofo (BloombergNEF), Lea Reichert (CEBRI), Nicole Monge (APCO), Patrícia Ellen (AYA Earth Partners), Rafaela Guedes (CEBRI), Raul Jungmann (CEBRI and Brazilian Mining Institute), and Rosana Santos (E+ Energy Transition Institute)

Sponsors: BHP, Brazilian Mining Institute (IBRAM), Institute for Climate and Society (ICS), and Vale

Partners: APCO, AYA Earth Partners, and E+ Energy Transition Institute

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IN-PERSON EVENT | SUSTAINABLE INNOVATION FORUM 2025

## Sustainable Mining and Energy Transition: Unlocking Investments and Fostering Brazil's Potential in the Sector



Ann-Mari Lillejord (Scatec), Aurian De la Noue (S&P Global), Clarissa Lins (CEBRI and Catavento Consultoria), João Raso (BMA Advogados), and Rafaela Guedes (CEBRI)

Execution: CEBRI, and Brazilian Institute of Mining (IBRAM)

Support: BMA Advogados

Partners: Institute for Climate and Society (ICS), Cenergia (Coppe/UFRJ), Centre for Mineral Technology (CETEM), and Brazilian Geologic Service

Sponsors: BHP and Vale

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IN-PERSON EVENT | COP30 – CASA DIÁLOGO

## Generating Value from Minerals for the Transition



Arnaldo Jardim (Brazilian Chamber of Deputies), Bruno Alves (Meridiana), Emerson Rocha (Simineral), Emmanuel Kamarianakis (Canadian Embassy in Brazil), Gustavo Masili (Ministry of Mines and Energy), Hayley Zipp (International Council on Mining and Metals), Heloisa Borges (Energy Research Office), José Luiz Marques (Vale Base Metals), Léa Reichert (CEBRI), and Rafaela Guedes (CEBRI)

Organizers: CEBRI and Meridiana

Partners: Cenergia (Coppe/UFRJ), Centre for Mineral Technology (CETEM), Brazilian Mining Institute (IBRAM), Institute for Climate and Society (ICS), and SGB

Sponsors: BHP and Vale

Support: BMA Advogados

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IN-PERSON EVENT | EXPOSIBRAM 2025

## Brazil's Role in the Global Agenda of Strategic Minerals

Mariana Espécie (Brazilian Ministry of Mines and Energy) and Rafaela Guedes (CEBRI)

Execution: CEBRI and Brazilian Institute of Mining

Support: BMA Advogados

Partners: Institute for Climate and Society (ICS), Cenergia (Coppe/UFRJ), Centre for Mineral Technology (CETEM), and Brazilian Geologic Service

Sponsors: BHP and Vale

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## PROJECT

### **BRAZIL-EU INVESTMENT DIALOGUE: BUILDING PROSPEROUS AND SUSTAINABLE ECONOMIES TOGETHER**

Partners: Delegation of the European Union to Brazil and Brazilian Trade and Investment Promotion Agency (ApexBrasil)

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## CLOSED EVENT

### **First EU-Brazil Investment Forum: Shaping a Strong and Sustainable Future**



Andrea Clerici (European Investment Bank), Antonio Costa (European Council), Clarissa Lins (CEBRI and Catavento Consultoria), Fernanda Cimini (CEBRI and Federal University of Minas Gerais), Fernanda Rezende (Social Transportation Service and National Transportation Learning Service), Jorge Viana (ApexBrasil), Juliana Villano (Embraer), Luciana Costa (Brazilian Development Bank), Luisa Orre (Stegra), Marcos Caramuru (CEBRI), Maria Stela Santinelli Miglorancia (Ministry of State Head of the Civilian House of the Presidency of the Republic), Marian Schuegraf (Delegation of the European Union to Brazil), Rafaela Guedes (CEBRI), Riccardo Pozzi (Grupo ENEL), Roberto Rodrigues (Maersk East Coast South America), Robert Steinlechner (Delegation of the European Union to Brazil), Rodrigo Dienstmann (Ericsson), Rodolfo Fucher (Association for the Promotion of Brazilian Software Excellence), Rupert Schlegelmilch (Organisation for Economic Co-operation and Development), Sébastien Lahouste (Fluxys Brazil), Sérgio Cõnsoli Fernandes (Vale), and Tatiana Prazeres (Brazilian Ministry of Development, Trade and Services)

Partners: Delegation of the European Union to Brazil and the Brazilian Trade and Investment Promotion Agency (ApexBrasil)

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## PROJECT

### **BRICS DIALOGUE: CONTRIBUTIONS FOR THE BRAZILIAN PRESIDENCY**

Partner: Siemens Energy

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## ONLINE EVENT

### **Brazil and BRICS: From Shared Principles to Joint Action for a Sustainable and Digital Future**



Anit Mukherjee (Observer Research Foundation America), Augusto Castro (Brazilian Ministry of Foreign Affairs), Feliciano de Sá Guimarães (CEBRI and University of São Paulo), Gustavo de Carvalho (South African Institute of International Affairs), Henrique Paiva (Siemens Energy), Larissa Wachholz (CEBRI and Vallya Participações), Leandro Vieira Silva (Brazilian Embassy in Abu Dhabi), Rafaela Guedes (CEBRI), Renato Baumann (Institute of Applied Economic Research), and Xu Tianqi (Renmin University)

Partner: Siemens Energy Brazil

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## ONLINE EVENT

### **What's next? Reflections on the Rio Declaration and the Road to COP30**

David de Oliveira Paiva Bonavides (Brazilian Ministry of Foreign Affairs), Henrique Paiva (Siemens Energy Brazil), Larissa Wachholz (CEBRI and Vallya Participações), Mannat Jaspal (Observer Research Foundation), Mohammad Al Darmaki (Emirates Center for Strategic Studies and Research), and Vitor Mattos Vaz (Brazilian Ministry of Foreign Affairs)

Partner: Siemens Energy

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## IN-PERSON CONFERENCE

### Building Coalitions for Climate Action in the Expanded BRICS



Alberto Pfeifer (Insper Agro Global), Ana Paula Zettel (Brazilian Development Bank), Caroline Ranzani (ELEA Data Centers), Cintya Feitosa (Institute for Climate and Society), Constanza Negri (National Confederation of Industry and CEBRICS), Danielle Ayres (Institutional Security Bureau), Feliciano de Sá Guimarães (CEBRI and University of São Paulo), Gustavo de Carvalho (South African Institute of International Affairs), Helena Araújo (MBRF), Henrique Paiva (Siemens Energy Latin America), Henrique Villela (CEBRI), Izabella Teixeira (CEBRI), Julia Paletta (CEBRI and Ocean Energy Pathway), Laudemar Aguiar (Brazilian Ministry of Foreign Affairs), Liu Dehua (Tsinghua University), Mariana Espécie (Brazilian Ministry of Mines and Energy), Marcos Caramuru (CEBRI), Matias Spektor (CEBRI and Getúlio Vargas Foundation), Rafaela Guedes (CEBRI), Sameep Shastri (BRICS Chamber of Commerce and Industry), Teresa Borges (City of Rio de Janeiro), Tian Ming (CHIMBUSCO), and Virgílio Costa (Tate Consultancy)

Partner: Institute for Climate and Society (iCS)

Support: City of Rio de Janeiro

Sponsor: Siemens Energy

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## PROJECT

### TIPPING POINTS: AMAZON AND AMOC (Atlantic Meridional Overturning Circulation)

Partner: The Institutional Architecture Lab (TIAL)

## CLOSED MEETING

### Amazon (AMOC) Interchange: Towards an Institutional Architecture for Representing, Recognizing, and Responding to Tipping Element

Caio Werneck (The Institutional Architecture Lab), Carlos Nobre (University of São Paulo), Clarice Horn (CEBRI), Francisco Jardim (SP Ventures), Gabriella Seiler (Serrapilheira Institute), German Poveda (National University of Colombia at Medellín), Izabella Teixeira (CEBRI), Jessica Seddon (The Institutional Architecture Lab), Juha Leppänen (The Institutional Architecture Lab), Luciana Gama Muniz (CEBRI), Marina Hirota (Federal University of Santa Catarina), Monica Sodré (CEBRI and Meridiana), Natalia Oliveira (The Institutional Architecture Lab), Patricia Pinho (Amazon Environmental Research Institute), Paulo Nobre (National Institute for Space Research), Regina Rodrigues (Federal University of Santa Catarina), Rosana Filomena Vazoller (CRIA – Reference Center for Environmental Information), Thais Batista (CEBRI), and Thelma Krug (COP30)

## IN-PERSON EVENT | COP30 – BLUE ZONE

### Building Turning Point Governance



Arunabha Ghosh (Council on Energy, Environment, and Water), Carlos Nobre (Science Panel for the Amazon), Jessica Seddon (The Institutional Architecture Lab), Karen Ellemann (Nordic Council of Ministers), Manjana Milkoreit (University of Oslo), and Nana Ama Browne (Intergovernmental Panel on Climate Change)

Organizer: The Institutional Architecture Lab (TIAL)

Co-organizers: CEBRI, University of Oslo, Institute of Advanced Studies, and University of São Paulo

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## HYBRID EVENT

### Exchange in the Amazon: Strategic Science for Times of Urgency

Carlos Nobre (University of São Paulo), Izabella Teixeira (CEBRI), Jessica Seddon (The Institutional Architecture Lab), Juha Leppänen (The Institutional Architecture Lab), and Monica Sodré (CEBRI and Meridiana)

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## PROJECT

### CARAJÁS ROUNDTABLE

Partners: Vale and The Global Foundation

## IN-PERSON EVENT

### Moving Forward in Climate Transition Ahead of COP30 and Beyond



Abraão Neto (CEBRI and Amcham Brasil), Alex de Carvalho (Federation of Industries of the State of Pará), Alistair Dutton (Caritas Internationalis), André Corrêa do Lago (CEBRI and COP30), Anna-Julia McVeigh (Nature Positive Initiative), Clarissa Lins (CEBRI and Catavento Consultoria), Dan Ioschpe (COP30), Daniela Filomento (CNN Brazil), Elbia Gannoum (Brazilian Association of Wind Energy and New Technologies and COP30), Gabriella Dorlhiac (ICC Brazil), Grazielle Parenti (Vale), Gustavo Pimenta (Vale), Hugo Barreto (Vale), Izabella Teixeira (CEBRI), James Scriven (IDB Invest), Jorge Arbache (University of Brasilia), José Pio Borges (CEBRI), Juan Merlini (Vale), Luciana Costa (Brazilian Development Bank), Luciana Ribeiro (EB Capital and COP30), Luiz Ildefonso Simões Lopes (CEBRI and Brookfield Brasil), Marcelo Behar (COP30), Marcelo Chara (Usiminas), Marco Braga (Vale), Mark Cutifani (The Global Foundation), Patricia Daros (Vale), Rachel Maia (Vale and United Nations Global Compact), Raul Jungmann (CEBRI and Brazilian Mining Institute), Renata Piazzon (Arapyaú Institute), Ricardo Mussa (National Confederation of Industry and COP30), Rodrigo Lauria (Vale), Sharan Burrow (The Global Foundation and European Climate Foundation), Sinéia do Vale (COP30), Sophie Davies (Australian Embassy in Brazil), Steve Howard (The Global Foundation), Titus Schaar (Ternium Brazil), and Vicky Sins (World Benchmarking Alliance)

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## PROJECT

### MAKING AIR QUALITY AND SUPERPOLLUTANTS A PRIORITY AGENDA AT COP30

Partner: Clean Air Fund

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[ACCESS THE POLICY PAPER 2](#)

### Dinner-Dialogue with the COP30 Presidency and Key Embassies in Brasilia



Adalberto Maluf (Brazilian Ministry of Environment and Climate Change), Alice Amorim Vogas (COP30), Aline Khoury (CEBRI), Emmanuel Kamarianakis (Canadian Embassy in Brazil), Fernanda Romero (United Nations Environment Programme), Graham Knight (British Embassy in Brazil), Paulo Artaxo (University of São Paulo and COP30 Scientific Committee), Rafaela Guedes (CEBRI), Thais Batista (CEBRI), and Zhu Qingqiao (Chinese Embassy in Brazil)

Organizers: CEBRI and Clean Air Fund

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[ACCESS THE FACT SHEET](#)

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## RIO CLIMATE ACTION WEEK

### Addressing Forest Fires and Air Pollution: Driving Solutions Ahead of COP30



Ane Alencar (Amazon Environmental Research Institute), Beto Veríssimo (COP 30 and Imazon), Eliane Ignotti (Brazilian Ministry of Health), Elis do Nascimento (Brazilian Ministry of Indigenous Peoples), Emanuel Lins (Brazilian Ministry of Foreign Affairs), Renata da Costa (Instituto Ar), Thais Jesinski Batista (CEBRI), and Thaianne Resende Fábio (Brazilian Ministry of Environment and Climate Change)

Organizers: CEBRI and Clean Air Fund

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### Advancing Action on Super Pollutants Ahead of COP30



Adalberto Maluf (Brazilian Ministry of Environment and Climate Change), Bruno Brazil (Brazilian Ministry of Agriculture, Livestock and Food Supply), Camila Acosta Camargo (C40), Chris Malley (Stockholm Environment Institute), Eamon Ryan (Climate & Clean Air Coalition), George Yun (Brazilian Ministry of Transport), Henrique Bezerra (Global Methane Hub), Jane Burston (Clean Air Fund), Paulo Artaxo (University of São Paulo and COP30 Scientific Committee), and Zerin Osho (Institute for Governance & Sustainable Development)

Organizers: CEBRI and Clean Air Fund

Support: Brazilian School of Public and Business Administration (ENAP)

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## IN-PERSON EVENT | COP30

### Networking Reception on Air Pollution and Health Impacts



Partners: CEBRI, Global Methane Hub, and The Superpollutants Action Alliance

Sponsor: Clean Air Fund

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## IN-PERSON EVENT | COP30 – BLUE ZONE

### Leveraging COP Actions to Address Superpollutants and Their Impacts on Air Quality



Izabella Teixeira (CEBRI), Jane Burston (Clean Air Fund), Marcelo Mena (Global Methane Hub), Martina Otto (Climate and Clean Air Coalition), Paulo Artaxo (University of São Paulo and COP30 Scientific Committee), Rachel Kyte (UK Government and Blavatnik School of Government), and Thais Jesinski Batista (CEBRI).

Sponsor: Clean Air Fund

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## PROJECT

### STATE OF THE ART OF WIND POWER INFRASTRUCTURE IN BRAZIL AND DENMARK

Partner: Danish Energy Agency (DEA)

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## ONLINE EVENT

### Offshore Wind Power: Danish and Brazilian Experiences with Consent Processes

Bernardo Busel Niedmann (Danish Energy Agency), Eva Bisgaard Pedersen (Danish Embassy in Brazil), Federico Jensen (Danish Energy Agency), Julia Paletta (Ocean Energy Pathway), Karina Araujo (Brazilian Ministry of Mines and Energy), Lais Ramalho (CEBRI), Matheus Noronha (ABEEólica), Ole Thonke (Government of Denmark), and Rafaela Guedes (CEBRI)

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## PROJECT

### BUILD THE SHARED FUTURE

Partner: The Rockefeller Foundation

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## EVENTO PRESENCIAL | RIO DE JANEIRO

### Building a Shared Future: Perspectives for Latin America and the Caribbean for International Cooperation in the 21st Century

Ariane Costa (CEBRI), Matias Spektor (CEBRI and Getúlio Vargas Foundation), and Beatriz Pfeifer (CEBRI)

Partners: CEBRI and Rockefeller Foundation

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## IN-PERSON EVENT | SÃO PAULO

### Building a Shared Future: Perspectives for Latin America and the Caribbean for International Cooperation in the 21st Century | Southern Voice Conference



Ariane Costa (CEBRI), Matias Spektor (CEBRI and Getúlio Vargas Foundation), and Enrique Mendizabal (On Think Tank)  
Support: The Rockefeller Foundation and Southern Voice

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## IN-PERSON EVENT | BOGOTÁ, COLOMBIA

### Building a Shared Future: Perspectives for Latin America and the Caribbean for International Cooperation in the 21st Century



Support: The Rockefeller Foundation and Fedesarrollo

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IN-PERSON EVENT | MEXICO CITY, MEXICO

## Building a Shared Future: Perspectives for Latin America and the Caribbean for International Cooperation in the 21st Century



Partners: The Rockefeller Foundation and Mexican Council on Foreign Relations (COMEXI)

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## PROJECT

### BRAZIL AND CHINA: REFLECTIONS ON A COMMUNITY OF SHARED FUTURE

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ONLINE EVENT

## A Brazilian Perspective on the Brazil-China Community of Shared Future for a More Just World and a More Sustainable Planet

Larissa Wachholz (CEBRI and Vallya Participações)

Partner: Embassy of the People's Republic of China in Brazil

[LEARN MORE](#)

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IN-PERSON EVENT

## Launch event for the report “For a More Just and Sustainable World: Reflections on the Brazil-China Community of Shared Future”



Isabella Avila (CEBRI), Larissa Wachholz (CEBRI and Vallya Participations), and Zhu Qingqiao (Embassy of the People's Republic of China)

Partners: Embassy of the People's Republic of China in Brazil and FLACSO (Latin American Faculty of Social Sciences)

Sponsor: People's Republic of China's Embassy in Brazil

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# Institutional Events and Meetings

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## JANUARY

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### Meeting with Ambassador Celso Amorim



Celso Amorim (Chief Advisor to the Presidency of the Republic of Brazil), Julia Dias Leite (CEBRI), José Pio Borges (CEBRI), and Luiz Ildefonso Simons Lopes (CEBRI and Brookfield Brasil)

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### Meeting with the Rocky Mountain Institute (RMI) and the Knowledge Intensive Entrepreneurship Research Centre (KIERC)



Andrea Peng (Rocky Mountain Institute), Isabella Ávila (CEBRI), Léa Reichert (CEBRI), Qian Guoqiang (Knowledge Intensive Entrepreneurship Research Centre), Ting Li (Rocky Mountain Institute), and Zhe Wang (Rocky Mountain Institute China)

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### Meeting with the Embassy of Ethiopia in Brazil



Antonio Souza e Silva (CEBRI), Fabricio Martino (CEBRI), Gustavo Bezerra (CEBRI), Isabella Ávila (CEBRI), Samuel Mengstie (Embassy of Ethiopia in Brazil), and H.E. Leulseged Tadesse Abebe (Embassy of Ethiopia in Brazil)

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## FEBRUARY

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### “Brazilian Monetary Policy” Seminar with Gabriel Galípolo, President of the Central Bank of Brazil



Arminio Fraga (CEBRI), Edmar Bacha (CEBRI and Casa das Garças), Gabriel Galípolo (CEBRI and Central Bank of Brazil), Julia Dias Leite (CEBRI), and Pedro Malan (CEBRI)

Partners: Casa das Garças and Center for Public Policy Debates (CDPP)

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## Meeting with the Embassy of Japan in Brazil



Antonio Souza e Silva (CEBRI), Gustavo Bezerra (CEBRI), Kana Hasegawa (Consulate General of Japan in Rio de Janeiro), Kimihiko Kohno (Embassy of Japan in Brazil), Marcos Caramuru (CEBRI), Marianna Albuquerque (CEBRI and Federal University of Rio de Janeiro), Takashi Manabe (Consulate General of Japan in Rio de Janeiro), and Tomoaki Ishigaki (Embassy of Japan in Brazil)

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## Dinner with Helen Mountford, President and CEO of ClimateWorks Foundation

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## Meeting with Abraham Kulajian, Ambassador of the Armenian Diaspora in Brazil



Abraham Kulajian (Armenian Diaspora in Brazil), Antonio Souza e Silva (CEBRI), Gustavo Bezerra (CEBRI), and Monique Sochaczewski (CEBRI and Brazilian Institute of Education, Development and Research)

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### CLOSED MEETING

## Munich Security Conference 2025 and the New International Order

Antonio Patriota (CEBRI and Brazilian Ministry of Foreign Affairs), Feliciano de Sá Guimarães (CEBRI and University of São Paulo), and José Pio Borges (CEBRI)

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## MARCH

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### IN-PERSON SEMINAR

## Foundations of Brazilian Political Thought with Christian Lynch

Partners: Institute for Economic Policy Studies/Casa das Garças (IEPE/CdG) and Center for Public Policy Debates (CDPP)

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## Seminar in Honor of Carlos Mariani



Celso Lafer (CEBRI), Eduardo Eugenio Gouvea Vieira (FIRJAN), Frederico Araújo, Gelson Fonseca Jr. (CEBRI and Alexandre de Gusmão Foundation), José Pio Borges (CEBRI), Julia Dias Leite (CEBRI), Marcos Azambuja (CEBRI), Maria Sílvia Bastos Marques (CEBRI), Pedro Henrique Mariani (CEBRI), Pedro Malan (CEBRI), and Roberto Teixeira da Costa (CEBRI)

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## Meeting with the Consulate General of China in Rio de Janeiro



Antonio Souza e Silva (CEBRI), Ariane Costa (CEBRI), Henrique Villela (CEBRI), Isabela Avilla (CEBRI), Wang Haitao (Consulate General of China in Rio de Janeiro), and Yedan Liu (Consulate General of China in Rio de Janeiro)

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### ONLINE COURSE

## Course on Artificial Intelligence

Partner: Casa das Garças

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### CEBRI SÃO PAULO

## Breakfast with Ambassador André Corrêa do Lago, COP30 President



André Corrêa do Lago (CEBRI and COP30), Izabella Teixeira (CEBRI), Julia Dias Leite (CEBRI), and Renata Piazzon (Arapyaú Institute)

Partner: Arapyaú Institute

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## APRIL

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## Synergies and cooperation in defense and security



Antonio Souza e Silva (CEBRI), Ariane Costa (CEBRI), Nina D'Orsi Barreto (Equilibrium), and Ricardo Lobato (Equilibrium)

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## Meeting with the Ambassador of Kazakhstan to Brazil



Akan Rakhmetullin (Republic of Kazakhstan), Antonio Souza e Silva (CEBRI), Ariane Costa (CEBRI), Bolat Nussupov (Kazakh Ambassador to Brazil), Edélcio Américo (Kazakhstan-Brazil Friendship Forum), Julia Dias Leite (CEBRI), Monique Sochaczewski (CEBRI and Brazilian Institute of Education, Development and Research), and Serik Alimbayev (Republic of Kazakhstan)

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## MAY

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### IN-PERSON EVENT | RJCC

## CEO House with Cristiano Pinto da Costa, CEO of Shell Brasil

Cristiano Pinto da Costa (Shell Brasil), José Pio Borges (CEBRI), and Luiz Eduardo Osório (CEBRI and LTS Investments)

Partner: Polish Institute of International Affairs (PISM)

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#### STRATEGIC MEETING

### Signing of MoU between CEBRI and FUNAG

Julia Dias Leite (CEBRI) and Raphael Azeredo (Alexandre de Gusmão Foundation – FUNAG)

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#### IN-PERSON EVENT | CASA DAS GARÇAS

### Debate on the Book *Freios e Contrapesos*

With Gustavo Binenbojm (author), Daniel Sarmento, and Simon Schwartzman. Coordination: Elena Landau

Partner: Institute for Economic Policy Studies/Casa das Garças (IEPE/CDG)

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#### IN-PERSON EVENT | RJCC

### CEO House with Jeffrey Sachs



Jeffrey Sachs (Columbia University), Julia Dias Leite (CEBRI), and Luiz Eduardo Osorio (CEBRI and LTS Investments)

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#### IN-PERSON EVENT | RJCC

### Lunch with the Board of Trustees and Flávio Dino

Flávio Dino (Supreme Federal Court of Brazil), José Pio Borges (CEBRI), Julia Dias Leite (CEBRI), and Joaquim Falcão (CEBRI)

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### Masterclass with Prof. Jeffrey D. Sachs, Economist, Educator, and Global Leader in Sustainable Development



Anderson Antonio Pedroso (Pontifical Catholic University of Rio de Janeiro), Jeffrey D. Sachs (UN Sustainable Development Solutions Network), and José Alfredo Graça Lima (CEBRI)

Partner: Pontifical Catholic University of Rio de Janeiro (PUC-Rio)

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#### CLOSED EVENT | CASA COP – NEW HEADQUARTERS

### Meeting of the Board of Trustees

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#### EVENTO RESTRITO | RJCC

### CEO House with Cristiano Pinto da Costa, CEO at Shell Brasil | Oil Exploration on the Equator Margin, Pros and Cons

Beto Veríssimo (Imazon and COP30), Cristiano Pinto da Costa (Shell Brasil), Clarissa Lins (CEBRI and Catavento Consultoria), and José Pio Borges (CEBRI)

Partner: Institute of Economic Policy Studies/Casa das Garças (IEPE/CDG)

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#### CLOSED EVENT | CASA COP – NEW HEADQUARTERS

### China's Trade-War Economic Strategy

Arthur Kroeber (Gavekal), Julia Dias Leite (CEBRI), and Pedro Malan (CEBRI)

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## JUNE

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CLOSED EVENT | CASA COP – NEW HEADQUARTERS

### Signing of Memorandum of Understanding between CEBRI and the Chinese Academy of Social Sciences (CASS)

Antonio Souza e Silva (CEBRI), Dian Yang (CASS), Han Han (ILAS-CASS), Isabella Ávilla (CEBRI), José Pio Borges (CEBRI), Leandro Vieira (Brazilian Embassy in Abu Dhabi), Linying Wang (CASS), Luciana Gama Muniz (CEBRI), Marcos Caramuru (CEBRI), Qiong Xu (CASS), Rui Zhao (CASS), Wei Hu (CASS), Yong Zhang (ILAS-CASS), Yu Chai (CASS), Yucen Li (CASS), Zhiwei Zhou (ILAS-CASS), and Zhengwen Zhang (CASS)

Partner: Chinese Academy of Social Sciences (CASS)

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## JULHO

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CLOSED MEETING

### Lunch with Vibra Energia

Ernesto Pousada (Vibra Energia), Julia Dias Leite (CEBRI), and Luiz Eduardo Osório (CEBRI and LTS Investments)

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CLOSED MEETING

### Roundtable Discussion with Rubens Ricupero, “Trump: The Master Disruptor in a World on the Verge of a Nervous Breakdown”



Edmar Bacha (CEBRI and Casa das Garças), Julia Dias Leite (CEBRI), and Rubens Ricupero (CEBRI)

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### Meeting with the Embassy of Finland in Brazil



Ariane Costa (CEBRI), Gustavo Bezerra (CEBRI), Rafael Martins Assis (Finnish Embassy in Brazil), and Vitor Sion (Finnish Embassy in Brazil)

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### Meeting with representatives of the Ministry of Planning, Budget and Management



Gustavo Bezerra (CEBRI), Marcelo Moreira (Brazilian Ministry of Planning, Budget and Management), Sandra Amaral (Brazilian Ministry of Planning, Budget and Management), and Tauana Carneiro (Brazilian Ministry of Planning, Budget and Management)

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### Meeting at the Embassy of Italy in Brazil



Eduardo Berzi (Italian Embassy in Brazil) and Gustavo Bezerra (CEBRI)

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## Meeting at the Indian Embassy in Brazil



Ariane Costa (CEBRI), Dinesh Bhatia (Indian Embassy in Brazil), Isabella Avila (CEBRI), and Larissa Wachholz (CEBRI and Vallya Participations)

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## Meeting at the Chinese Embassy in Brazil



Ariane Costa (CEBRI), Gui Lin (Chinese Embassy in Brazil), Isabella Avila (CEBRI), and Larissa Wachholz (CEBRI and Vallya)

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## AUGUST

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**CLOSED MEETING**

### CEO at CEBRI with Emir Calluf Filho, CEO at BHP Brasil

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**CLOSED MEETING**

### Board of Trustees Meeting in São Paulo

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**CLOSED MEETING**

### The Geopolitics of Global Finance: The Dollar as a Geopolitical Weapon and its Impacts

Hussein Kalout (CEBRI) and Roberto Simon (UBS Bank)

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**CLOSED MEETING**

### Conversation with former U.S. Ambassador to Brazil, Thomas Shannon

Thomas Shannon (Inter-American Dialogue)

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### “From Francis to Leo XIV: Transition and Challenges for the Holy See” Roundtable Discussion



Anderson Antonio Pedroso (Pontifical Catholic University of Rio de Janeiro), Everton Vargas (Brazilian Ministry of Foreign Affairs), and Julia Dias Leite (CEBRI)

Partner: Pontifical Catholic University of Rio de Janeiro (PUC-Rio)

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## SEPTEMBER

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### CLOSED MEETING

#### Lunch with the Deputy Minister of State for Ibero-America and the Caribbean and Spanish Language in the World of the Ministry of Foreign Affairs, European Union, and Cooperation of Spain



Antonio Souza e Silva (CEBRI), Armando Mariante (CEBRI), Guillermo Escribano Manzano (Spanish for the World), Hussein Kalout (CEBRI), John Luis de Barros Pereira Pinto (Ministry of Foreign Affairs), José Luis Garcia Galan (Mercosur), José Pio Borges (CEBRI), Julia Dias Leite (CEBRI), Luciana Gama Muniz (CEBRI), Luis de Barros Pereira Pinto (CEBRI) (Brazilian Ministry of Foreign Affairs), Manoel Corrêa do Lago (CEBRI), Roberto Jaguaribe (CEBRI and Brazilian Ministry of Foreign Affairs), Ronaldo Veirano (CEBRI and Veirano Advogados), and Susana Sumelzo Jordan (Kingdom of Spain)

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### IN-PERSON EVENT

#### Seminar with Eduardo Riedel, Governor of Mato Grosso do Sul



Eduardo Riedel (Governor of the State of Mato Grosso do Sul) and Paulo Hartung (CEBRI and Brazilian Tree Industry)

Partners: Casa das Garças and Center for Public Policy Debates (CDPP)

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### CLOSED EVENT

#### Breakfast with Celso Amorim, Chief Advisor to the Presidency of the Republic of Brazil



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## OCTOBER

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#### Monica de Bolle and the “Backstage of Washington”

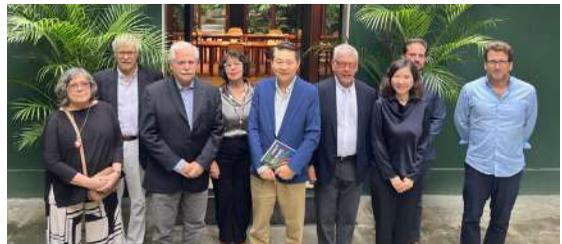
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#### CEBRI and BTG Pactual Lunch with Pedro Linhares and Luiz Marinho

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#### Lunch with Henry Wang, President of the China Center of Globalization



Henry Wang (China Center of Globalization), Ana Célia Castro (CEBRI and Federal University of Rio de Janeiro), Lia Valls Pereira (CEBRI and the State University of Rio de Janeiro), Luiz Augusto Castro Neves (CEBRI and Brazil China Business Council), Marcos Caramuru (CEBRI), and Manoel Corrêa do Lago (CEBRI)

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## Lunch with Governor of Goiás, Ronaldo Caiado



Henrique Rzezinski (CEBRI and Amcham-Rio), José Alfredo Graça Lima (CEBRI), José Pío Borges (CEBRI), Julia Dias Leite (CEBRI), Luiz Ildelfonso Simões Lopes (CEBRI and Brookfield Brasil), Renato Galvão Flôres Junior (CEBRI and Getúlio Vargas Foundation), Ronaldo Caiado (Governor of the State of Goiás), Ronaldo Veirano (CEBRI and Veirano Advogados), and Tomas Zinner (CEBRI)

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## Meeting with the Chinese People's Association for Friendship with Foreign Countries (CPAFFC)



Aline Khoury (CEBRI), Cai Jianjun (City of Suzhou), Chen Hongming (City of Suzhou), Chen Kuanghuai (Chinese People's Association for Friendship with Foreign Countries), Chen Yao (City of Suzhou), Deng Lan (Chinese People's Association for Friendship with Foreign Countries), Dong Mingjie (City of Suzhou), Isabella Ávila (CEBRI), Jin Chunlin (City of Suzhou), Larissa Wachholz (CEBRI), Léa Reichert (CEBRI), Lin Zhichang (Chinese People's Association for Friendship with Foreign Countries), Shen Xin (Chinese People's Association for Friendship with Foreign Countries), Wang Beilei (City of Suzhou), Xu Weidong (City of Suzhou), Yang Jian (City of Suzhou), Zhai Xi (City of Suzhou), and Zhou Jianguo (City of Suzhou)

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## Meeting with the China Institute for Innovation and Development Strategy (CIIDS)



Antônio Souza e Silva (CEBRI), Chen Longzhe (China Institute for Innovation and Development Strategy), Isabela Ávila (CEBRI), and Lin Zi (China Institute for Innovation and Development Strategy)

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## NOVEMBER

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### ONLINE EVENT

## Closed Meeting with Michael Froman, President of the US Council on Foreign Relations

Arminio Fraga (CEBRI), José Pío Borges (CEBRI), and Michael Froman (US Council of Foreign Relations)

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## Lunch of the Board of Trustees with João Campos, Mayor of the City of Recife



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## Meeting with Nicolas Buchoud, President of the Grand Paris Alliance for Metropolitan Development



Aurélie Principaud (SYCTOM), Caroline Chal (SYCTOM), Corinne Trommsdorf (International French Waste Partnership), Fernanda Cimini (CEBRI), Luciana Gama Muniz (CEBRI), Nicolas J.A. Buchoud (Grand Paris Alliance for Metropolitan Development), and Thais Batista Jesinski (CEBRI)

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## Lunch with Ben Goldsmith, Founder and CEO at Menhaden Capital



Izabella Teixeira (CEBRI), José Francisco Gouveia Vieira (Wilson Sons), José Pio Borges (CEBRI), Julia Dias Leite (CEBRI), and Wolff Klabin (Klabin S.A.)

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## Breakfast with Michel Temer



Jackson Schneider (CEBRI) and Julia Dias Leite (CEBRI)

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## DECEMBER

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## Dinner with the Funders of the New Headquarters



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## Reception for the Opening of the New Headquarters



Anderson Antonio Pedroso (Pontifical Catholic University of Rio de Janeiro), Gelson Fonseca (CEBRI), José Pio Borges (CEBRI), Julia Dias Leite (CEBRI), Lucas Padilha (Municipal Department of Culture of Rio de Janeiro), Mauro Vieira (Brazilian Minister of Foreign Affairs), and Pedro Malan (CEBRI)

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## OTHER EVENTS

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### HYBRID EVENT

#### Discussing the Book *Mundo fraturado: reflexões sobre a crise da ordem liberal*



Benoni Belli (CEBRI and Brazilian Ministry of Foreign Affairs), Carlos Milani (CEBRI and State University of Rio de Janeiro), Diogo Ramos Coelho (Brazilian Ministry of Planning, Budget, and Management), Gelson Fonseca Jr. (CEBRI and Alexandre de Gusmão Foundation), and Lia Valls Pereira (CEBRI and Sate University of Rio de Janeiro)

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### INTERNATIONAL SEMINAR

#### Advancing Climate, AI and Digital Transformation Agendas in 2025: From Global Ambition to Local Implementation

David Milestone (Tony Blair Institute for Global Change), Francisco Gaetani (CEBRI and Brazilian Ministry of Management and Innovation), Marta Bandeira (Brazilian Development Bank), Maria Netto (CEBRI and Institute for Climate and Society), Mauricio Lyrio (Brazilian Ministry of Foreign Affairs), Lindy Fursman (Tony Blair Institute), Pedro Simão (Tony Blair Institute), Pedro Vormittag (City of Rio de Janeiro), Rajeev Chandrasekhar (Indian Ministry of Electronics and Information Technology), Rishon Chimboza (Tony Blair Institute), Tatiana Castelo Branco (Municipal Secretariat of Environment and Climate of Rio de Janeiro), Tatiana Roque (Municipal Secretariat of Science and Technology of Rio de Janeiro), Teresa Rossi (CEBRI), and Thais Jesinski Batista (CEBRI)

Co-organization: Tony Blair Institute for Global Change (TBI)

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### IN-PERSON EVENT

#### Mercosur and EU: Integration, Business, and Opportunities



Creuza Coelho (Portuguese Chamber of Commerce and Industry of Rio de Janeiro and Vieira Coelho Advogados), Jens Hüren (Brazil-Germany Chamber of Commerce and Industry of Rio de Janeiro and MAN Energy Solutions Brazil), José Alfredo Graça Lima (CEBRI), Loana Lima (Brazil-Germany Chamber of Rio de Janeiro), and Renata Novotny (Italian-Brazilian Chamber of Commerce and Industry of Rio de Janeiro and Novotny Advogados)

Execution: Brazil-Germany Chamber of Rio de Janeiro (AHK Brazil), Portuguese Chamber of Commerce and Industry of Rio de Janeiro, and Italian-Brazilian Chamber of Commerce and Industry of Rio de Janeiro

Sponsor: Domingues e Pinho Contadores

Support: Brazilian Center for International Relations (CEBRI) and Kincaid-Mendes Vianna Advogados Associados

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### HYBRID EVENT

#### Launch of the Book *América Latina: La Visión de Sus Líderes*



Andrés Rugeles (Consejo Colombiano de Relaciones Internacionales and London School of Economics), Gianpiero Leoncini (Latin America and Caribbean Development Bank), Lourdes Casanova (Emerging Markets Institute and Cornell University), Marianna Albuquerque (CEBRI and Federal University of Rio de Janeiro), and Talita Tanscheit (Pontifical Catholic University of Rio de Janeiro)

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## ONLINE EVENT

### The Political Situation in Mozambique after the October 2024 Elections

Ademar Seabra da Cruz Junior (Ambassador of Brazil to Mozambique), Adriano Nuvunga (Eduardo Mondlane University), Natalia Dias (CEBRI), and Paulo Corrêa (Inter-American Development Bank)

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## ONLINE EVENT

### Brazilian Public Opinion on the Israel-Palestine Conflict



Feliciano de Sá Guimarães (CEBRI and University of São Paulo), Ivan Fernandes (Brazilian Center of Analysis and Planning and Federal University of ABC), Monique Sochaczewski (CEBRI and Brazilian Institute of Education, Development and Research), and Natalia Calfat (Institute of Arab Culture and Institut d'Études Politiques de Paris – University of São Paulo Summer School)

Partner: Brazilian Center of Analysis and Planning (CEBRAP)

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## ONLINE EVENT

### Launch of the 12th edition of CEBRI-Journal | G20 Brazil: Legacy and Continuity



Feliciano de Sá Guimarães (CEBRI and University of São Paulo), Hussein Kalout (CEBRI), Luciana Servo (Institute of Applied Economic Research), and Marcos Caramuru (CEBRI)  
Partners: Brookfield, Klabin, and Arapyauá Institute

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## HYBRID EVENT

### Transitioning Away: Qualification of the 'Fair, Orderly and Equitable' Attributes in the Brazilian context



Ana Toni (CEBRI and COP30), Ana Zettel (Brazilian Development Bank), Clarissa Lins (CEBRI and Catavento Consultoria), Cristiano Pinto da Costa (Shell Brasil), Izabella Teixeira (CEBRI), Maria Netto (CEBRI and Institute for Climate and Society), Mariana Espécie (Brazilian Ministry of Mines and Energy), Paulo Pedrosa (ABRACE Energia), Roberto Ardenghy (Brazilian Institute of Oil and Gas), and Suzana Kahn (Federal University of Rio de Janeiro)

Partners: Catavento Consultoria, Brazilian Institute of Oil and Gas (IBP), and Institute for Climate and Society (ICS)

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#### IN-PERSON EVENT

### Alone in the World of Trump: The European Union, Brazil, and Global Public Opinion after the US elections



Feliciano de Sá Guimarães (CEBRI and University of São Paulo), Cristina Isabel Domingos de Matos (Portuguese Embassy in Brazil), Fabricio Prado (Brazilian Ministry of Foreign Affairs), José Ignacio Torreblanca (European Council on Foreign Relations)

Partner: European Council on Foreign Relations (ECFR)

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#### CLOSED MEETING

### Discussion on the 2025 Risk Report: Where does Brazil Stand in a World of Growing Divisions?



Clarissa Lins (CEBRI and Catavento Consultoria), Marcos Caramuru (CEBRI), Mark Elsner (partner: World Economic Forum), Rafaela Guedes (CEBRI), and Thales Panza (World Economic Forum)

Partner: World Economic Forum (WEF)

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#### CLOSED MEETING

### Carbon Accounting Utilization and GHG Intensity Standards for Products in the Context of COP30

André Corrêa do Lago (CEBRI and COP30), Araceli Pales (International Energy Agency), Bruno Serapion (Atvos), Clarissa Lins (CEBRI and Catavento Consultoria), Carlos Pascual (S&P Global), Douglas Sutherland (Organisation for Economic Co-operation and Development), Eduardo Bastos (Brazilian Agribusiness Association), Kevin Birn (S&P Global), Karthik Ramanna (Oxford University and E-Ledgers Institute), Lutz Morgenstern (German Ministry of Economic Affairs and Climate Action), Marina Pittella (Brazilian Ministry of Foreign Affairs), Nicola Davidson (ArcelorMittal), Paolo Frankl (International Energy Agency), Roel Hoenders (International Maritime Organization), and Vijay Swarup (ExxonMobil)

Execution: Catavento Consultoria

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#### CLOSED MEETING

### EU-Brazil Digital and Technological Cooperation: The Way forward in a World of Middle Powers



Feliciano de Sá Guimarães (CEBRI and University of São Paulo), Eugênio V. Garcia (Brazilian Ministry of Foreign Affairs), and José Ignacio Torreblanca (European Council on Foreign Relations)

Partner: European Council on Foreign Relations (ECFR)

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## Brazil and Poland in the Context of a New Trump administration

Bartłomiej Znojek (Polish Institute of International Affairs), Feliciano de Sá Guimarães (CEBRI and University of São Paulo), Fernanda Cimini (CEBRI and Federal University of Minas Gerais), Justyna Szczudlik (Polish Institute of International Affairs), and Mateusz Piotrowski (Polish Institute of International Affairs)

Partner: Polish Institute of International Affairs

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### ONLINE EVENT

## Focus on Venezuela: Argentina and Brazil's Position in Regional Geopolitics

Ariane Costa (CEBRI), Bruno Binetti (E3G and Chatham House), Elsa Llerenderozas (Argentine Council on Foreign Relations), Feliciano de Sá Guimarães (CEBRI and University of São Paulo), Gustavo Martinez (Argentine Council on Foreign Relations), and Paulo Velasco (State University of Rio de Janeiro)

Partner: Argentine Council for International Relations (CARI)

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### ONLINE EVENT

## Launching of the 13th Issue of CEBRI-Journal: BRICS in Transformation: Unity and Multipolarity



Feliciano de Sá Guimarães (CEBRI and the University of São Paulo), Hussein Kalout (CEBRI), Lia Valls (CEBRI and State University of Rio Janeiro), Luiz Augusto de Castro Neves (CEBRI and Brazil-China Business Council), and Otaviano Canuto (World Bank)

Partners: Brookfield, Klabin, and Arapyau Institute

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### HYBRID EVENT

## Rethinking the Foundations of the International Order: A Roundtable Discussion on the Rewriting of the United Nations Charter



Adriana Abdenur (The Global Fund for a New Economy), Augusto Lopez-Claros (Global Governance Forum), Feliciano de Sá Guimarães (CEBRI and University of São Paulo), Gustavo Bezerra (CEBRI), Heba Aly (United Nations Charter Reform Coalition), and Monique Sochaczewski (CEBRI and Brazilian Institute of Education, Development and Research)

Partner: United Nations Charter Reform Coalition (UNCRC)

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### IN-PERSON SEMINAR

## Sustainable Biofuels for International Transportation – Aligning International Forums and Global Policies



Abrão Neto (CEBRI and Amcham Brazil), Claudia Trevisan (Brazil-China Business Council), Izabella Teixeira (CEBRI), Marina Grossi (Brazilian Business Council for Sustainable Development), Maria Netto (CEBRI and Institute for Climate and Society)

Partners: Institute for Climate and Society (ICS), Brazilian Business Council for Sustainable Development (CEBDS), American Chamber of Commerce for Brazil (Amcham Brasil), and Brazil-China Business Council (CEBC)

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## CLOSED MEETING

### Combating Illegal Mining and Illicit Flows: Building a Coalition for a Sustainable Mineral Sector



Anjoum Noorani (British Consulate General in Rio de Janeiro), Dominic Raab (World Gold Council), Leonardo Figueiredo de Faria (Vale), Luiz Ildefonso Simões Lopes (CEBRI and Brookfield Brasil), Marcelo Della Nina (Brazilian Ministry of Foreign Affairs), Melina Risso (Igarapé Institute), Rafaela Guedes (CEBRI), Raul Jungmann (CEBRI and Brazilian Institute of Mining), and Shaokai Fan (World Gold Council)

Partners: APCO, Brazilian Institute of Mining (IBRAM), and World Gold Council (WGC)

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## HYBRID EVENT | RIO CLIMATE ACTION WEEK

### Climate Obstruction: A Global Assessment



Andrea Hoffmann (CEBRI and Pontifical Catholic University of Rio de Janeiro), Carlos Milani (CEBRI and State University of Rio de Janeiro), Gabriel Gama (Folha de São Paulo), J Timmons Roberts (Brown University and Climate Social Science Network), and Jennifer Jacquet (University of Miami and Climate Social Science Network)

Organizers: CEBRI, Climate Social Science Network (CSSN), and Interdisciplinary Observatory on Climate Change (OIMC)

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## INTERNATIONAL SEMINAR

### Paths to AI Governance: Institutional Arrangements and International Lessons



Alexandre Barbosa (Brazilian Network Information Center), Ana Paula Podcameni (CEBRI), Cristina Akemi (Brazilian Ministry of Science, Technology and Innovation), Cristina Godoy (University of São Paulo), Christian Perrone (Microsoft), Demi Getschko (Brazilian Network Information Center), Feliciano de Sá Guimarães (CEBRI and University of São Paulo), Igor Marchesini Ferreira (Brazilian Ministry of Finance), João Falcao (Kumuni), João Pita Costa (International Research Centre on Artificial Intelligence/UNESCO), Juliano Maranhão (University of São Paulo), Laura Moreira (Ministry of Foreign Affairs of the United Kingdom), Lucas Costa dos Anjos (Brazilian Data Protection Authority), Luiz Moncoum (Google), Maša Kovič Dine (University of Ljubljana), Renee Cumings (University of Virginia), and Vasilka Sancin (University of Ljubljana and UN Human Rights Council Advisory Committee)

Partners: Brazilian Network Information Center (NIC.br), International Research Centre for on Artificial Intelligence (IRCAI), and Center for Artificial Intelligence and Machine Learning (CIAAM)

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## CLOSED MEETING | RIO CLIMATE ACTION WEEK

### Decarbonization of the Health Sector – Perspectives within the Brazil-France Bilateral Cooperation

Execution: CEBRI and SANOFI

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**ONLINE EVENT**

## **The Geopolitics of Energy Security: The Brazil-China Nexus**

Huang Yehua (CNOOC Brasil), Larissa Wachholz (CEBRI and Vallya Participações), Pedro Henrique Batista Barbosa (Brazilian Ministry of Foreign Affairs), and Roberto Ardenghy (Brazilian Institute of Oil and Gas)

Partner: Bank BOCOM BBM

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**IN-PERSON EVENT**

## **Washington-Brasilia under Pressure: Diplomacy, Tariffs, and 2026 Elections**



Christopher Garman (Eurasia Group), Lia Valls Pereira (CEBRI and State University of Rio de Janeiro), Luiz Ildefonso Simões Lopes (CEBRI and Brookfield Brasil), Pedro Malan (CEBRI), and Silvio Cascione (Eurasia Group)

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**HYBRID EVENT**

## **The Dollar and the New Multiple Threats to its International Dominance**



André Lara Resende (CEBRI) and Marcos Caramuru (CEBRI)

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**HYBRID EVENT | NEW YORK CLIMATE WEEK**

## **Moving toward a Robust and Verifiable Carbon Accounting Framework**



Clarissa Lins (CEBRI and Catavento Consultoria), Karthik Ramanna (E-Ledgers Institute), Kevin Birn (S&P Global), Landon Derentz (Atlantic Council Global Energy Center), Marina Pittella (Brazilian Ministry of Foreign Affairs), and Vijay Swarup (ExxonMobil)

Partner: Atlantic Council Global Energy Center

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**HYBRID EVENT**

## **Can the PRC Become the ‘Great Power’ that Xi Envisions?**

Ariane Costa (CEBRI), Fernanda Magnotta (CEBRI and Armando Alvares Pentead Foundation), Larissa Wachholz (CEBRI and Vallya Participações), and Philippa Jones (China Policy)

Partner: China Policy

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**IN-PERSON EVENT**

## **China’s Position in the New Geopolitical Order of the Agri-Food System**

André Meloni Nassar (Brazilian Association of Vegetable Oil Industries), Larissa Wachholz (CEBRI and Vallya Participações), Marcos Jank (CEBRI and Insper Agro Global), Philippa Jones (China Policy), and Sérgio Bortolozzo (Brazilian Rural Society)

Partners: CEBRI, Insper Agro Global, and BOCOM BBM Bank

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#### IN-PERSON EVENT

### Launch of the 14th issue of CEBRI-Journal: Trump and the Global Order: Rupture or Reconfiguration?



Celso Lafer (CEBRI), Christopher Garman (Eurasia Group), Feliciano de Sá Guimarães (CEBRI and University of São Paulo), Hussein Kalout (CEBRI), Vera Thorstensen (CEBRI and Getúlio Vargas Foundation), and Victor do Prado (CEBRI and Paris School of International Affairs of Sciences Po)

Partners: Brookfield, Klabin, and Arapyáú Institute

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[ACCESS THE JOURNAL](#)

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#### ONLINE EVENT

### Changing Demographics, Transitioning Futures: Perspectives from China and Brazil

Izabel Guimarães Marri (Brazilian Institute of Geography and Statistics), Marcos Caramuru (CEBRI), Li Zhiqing (Fudan University), and Ren Yuan (Fudan University)

Partner: Bank BOCOM BBM

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#### ONLINE EVENT

### Brazil-ASEAN Connection: Cooperation and Trade Opportunities

Eugenia Barthelmess (Brazilian Ministry of Foreign Affairs), Fernanda Cimini (CEBRI and Federal University of Minas Gerais), José Pio Borges (CEBRI), and Marcos Caramuru (CEBRI)

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#### CLOSED EVENT

### Brazil's Climate and Energy Transition: What is China's role?

Gustavo Pinheiro (E3G), Lea Reichert (CEBRI), Bruno Alexandre Siciliano Esposito (Brazilian Development Bank), Bruno Binetti (E3G), Clarissa Lins (CEBRI and Catavento Consultoria), Claudia Trevisan (Brazil-China Business Council), Daniel Abdo (Sigma Lithium), Daniel Guardado (Vale), Felipe Vignoli (Impact Sustainable Finance) Guilherme Abreu (ArcelorMittal Brasil), Guilherme Bastos (Center for Agribusiness Studies of the Getúlio Vargas Foundation), Gustavo Pinheiro (E3G), Lea Reichert (CEBRI), Lekai Liu (E3G), Maria Netto (CEBRI and Institute for Climate and Society), Rafaela Guedes (CEBRI), Rodrigo Pedroso (Grupo Pacto and ABSOLAR), Stefania Relva (Instituto E+ Energy Transition Institute and University of São Paulo), and Thiago Ficolo (Re. Green)

Partner: Third Generation Environmentalism (E3G)

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**CEBRI**

ANÁLISE DE  
CONJUNTURA  
INTERNACIONAL

10 de abril de 2025

# Como o Brasil deve lidar com Trump?

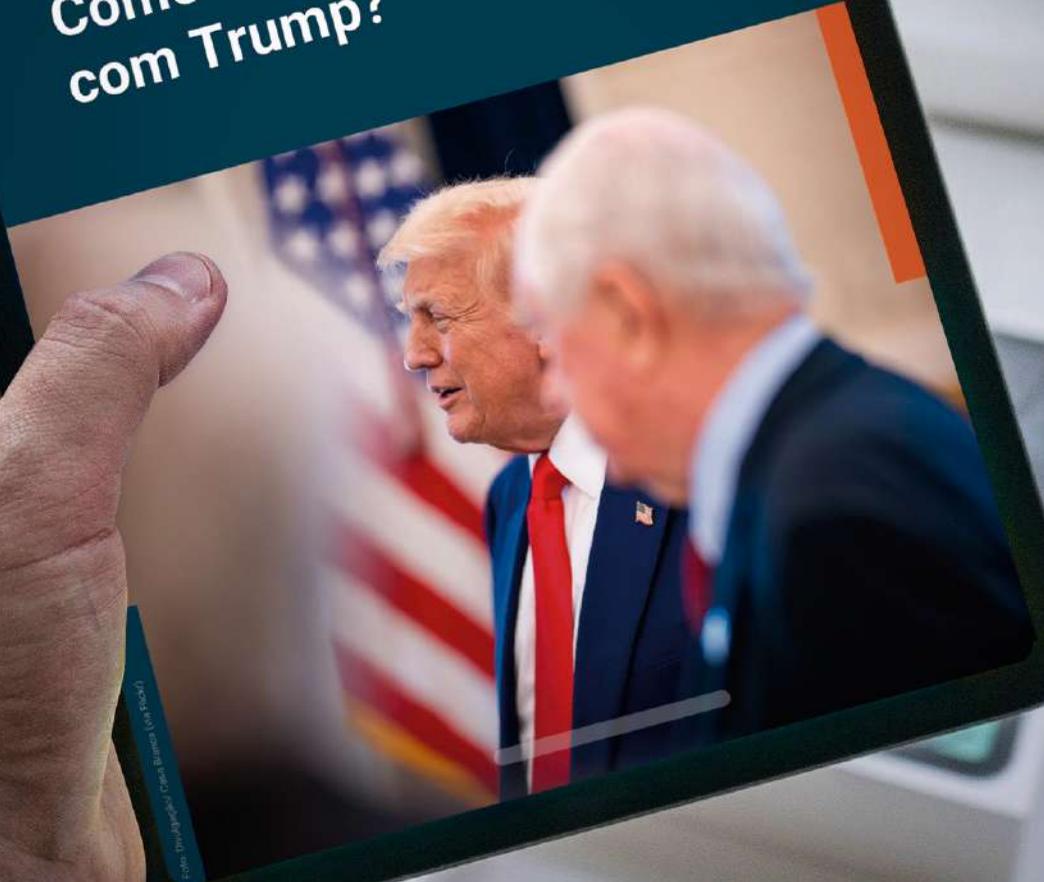


Foto: David J. Phillip / Casa Branca (via Reuters)

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# International Situation Analysis



## “How should Brazil deal with Trump?”

examines the impacts of recent U.S. trade measures and proposes strategic guidelines for Brazilian foreign policy.

Considering the new tariffs imposed by Washington and the reconfiguration of global trade, the essay offers paths for a national response:

- Smart trade retaliation;
- Diversification of alliances;
- Strengthening ties with Asia;
- Strategic use of intellectual property.

---

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## “Why is BRICS strategic for Brazil?”

proposes a reflection on the importance of the bloc as a platform for Brazil’s international projection, especially on issues such as food security, energy transition, and technological innovation.

---

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# Publications



[ACCESS HERE](#)

## Regional Integration as a Catalyst for Energy Transition: Conference Report

Partner: Institute of the Americas (IOA) Report



[ACCESS HERE](#)

## New Times for International Trade: Directions for Brazil

Partner: Konrad Adenauer Foundation in Brazil (KAS Brazil) Report



[ACCESS HERE](#)

## The Geopolitics of Global Finance: The Dollar as a Weapon and its Impacts Report



[ACCESS HERE](#)

## Public Opinion and Foreign Policy – FAPESP Thematic Project: Israel and Palestine

Partner: Brazilian Center of Analysis and Planning (CEBRAP) Report



[ACCESS HERE](#)

## Climate Partnership: How MDBs and National Development Banks Can Unlock Green Funding

Partner: Center for Global Development (CGD) Policy Paper



[ACCESS HERE](#)

## Neoprotectionism under Trump 2.0: Economic and Trade impacts on Brazil

Event Report



[ACCESS HERE](#)

### Strategies for Offshore Wind Industry in Brazil

Partners: Norwegian Embassy in Brazil and Innovation Norway Policy Paper



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### 100 Days of Trump and the New Geopolitics: Brazil in the Face of China and the US

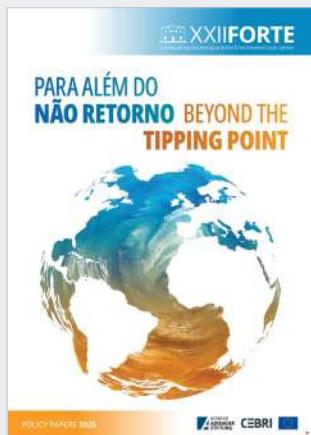
Partner: Konrad Adenauer Foundation in Brazil Support: Pinheiro Neto Advogados Support



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### BRICS Dialogue: Perceptions of Policies in the Year of Brazil's Presidency

Partner: Siemens Energy Policy Paper



[ACCESS HERE](#)

### Beyond the Tipping Point

Partners: Konrad Adenauer Foundation in Brazil, CEBRI and European Union Delegation in Brazil Policy Paper



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### Focus on Venezuela: Argentina and Brazil's Position in Regional Geopolitics

Event Report



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### Rethinking the Foundations of the International Order: A Roundtable on Re-writing the United Nations Charter

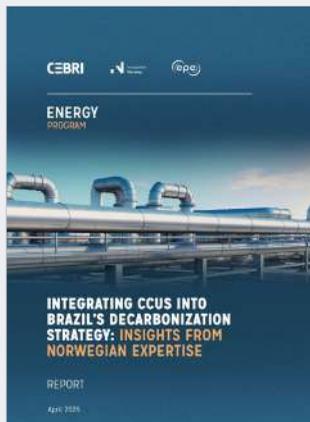
Meeting Report



[ACCESS HERE](#)

## An Institute for AI Safety and Opportunities for Brazil: A Map of Features, Functions, and Potential Challenges

Partners: CEBRI and ITS-Rio  
Sponsor: Microsoft  
White Paper



[ACCESS HERE](#)

## Integrating CCUS into Brazil's Decarbonization Strategy: Insights from Norwegian Expertise

Partners: Energy Research Office (EPE), Innovation Norway, and Norwegian Embassy in Brazil  
Report



[ACCESS HERE](#)

## Brazil and the United States in the Trump 2.0 Era

Partner: Konrad Adenauer Foundation in Brazil  
Policy Paper



[ACCESS HERE](#)

## What's next? Reflections on the Rio Declaration and the Road to COP30

Report



[ACCESS HERE](#)

## Post-Summit Analyses: BRICS 2025 and the Rio Declaration

Report



[ACCESS HERE](#)

## Leadership Opportunities in Superpollutants at COP30

Partner: Clean Air Fund  
Factsheet



[ACCESS HERE](#)

## Why Combat Tropospheric Ozone?

*Development: Clean Air Fund, Center for Study of Science, Technology and Policy (CSTEP), Berkeley Air Monitoring Group, and Orbis Air*

*Translation: CEBRI*  
Policy Paper



[ACCESS HERE](#)

## Why Reduce Black Carbon Emissions?

*Development: Clean Air Fund, Center for Study of Science, Technology and Policy (CSTEP), Berkeley Air Monitoring Group, and Orbis Air*

*Translation: CEBRI*  
Policy Paper



[ACCESS HERE](#)

## Fighting Forest Fires and Air Pollution: Leveraging Solutions Ahead of COP30

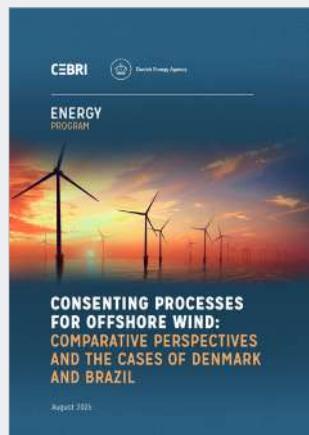
*Partner: Clean Air Fund*  
Factsheet



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## Building Coalitions for Climate Action in the Expanded BRICS

Event Report



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## Consent Processes for Offshore Wind Energy: Comparative Perspectives and the Cases of Denmark and Brazil

Report



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## 50 years of Brazil-China Relations: Cooperation for a Sustainable World

Report



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## Brazilian Presidency in Perspective: BRICS between Consolidation and Challenges

Partner: Fundação Konrad Adenauer no Brasil

Policy Paper



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## Digital Public Infrastructures in Brazil: Foundations for an Inclusive Digital Future

Partner: AWS and City of Rio de Janeiro

Report



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## 130 Years of Brazil-Japan Partnership: Tradition and New Horizons

Report



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## Governance in Beef Supply Chain Sustainability

Report



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## Washington-Brasília under Pressure: Diplomacy, Tariffs, and 2026 Elections

Report



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## Analysis of the Speeches by Brazil, the United States and China at the 2025 United Nations General Assembly

Report



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### Brazil on a Sustainable Path: Ways to Competitiveness for Decarbonization

Execution: CEBRI, BNDES, BID, Cenergia (Coppe/UFRJ), EPE, FIPE, and MRTS

Sponsors: BP, EDP, Engie, Equinor, ExxonMobil, Shell, Siemens Energy, and Vibra

Support: Veirano Advogados

Executive Report



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### Policies on Superpollutants and Air Quality: International Cooperation Ahead of COP30 and Beyond

Partner: Clean Air Fund

Factsheet



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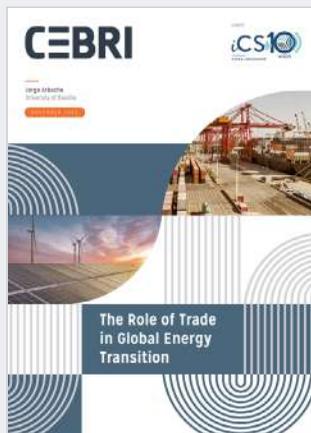
### Brazil's Role in the Global Agenda for Critical and Strategic Minerals

Partners: Brazilian Institute of Mining, Energy (Coppe/UFRJ), Centre for Mineral Technology, SGB, Institute for Climate and Society

Sponsors: BHP and Vale

Support: BMA Advogados

Report



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### The Role of Trade in Global Energy Transition

Support: Institute for Climate and Society (iCS)

Policy Paper



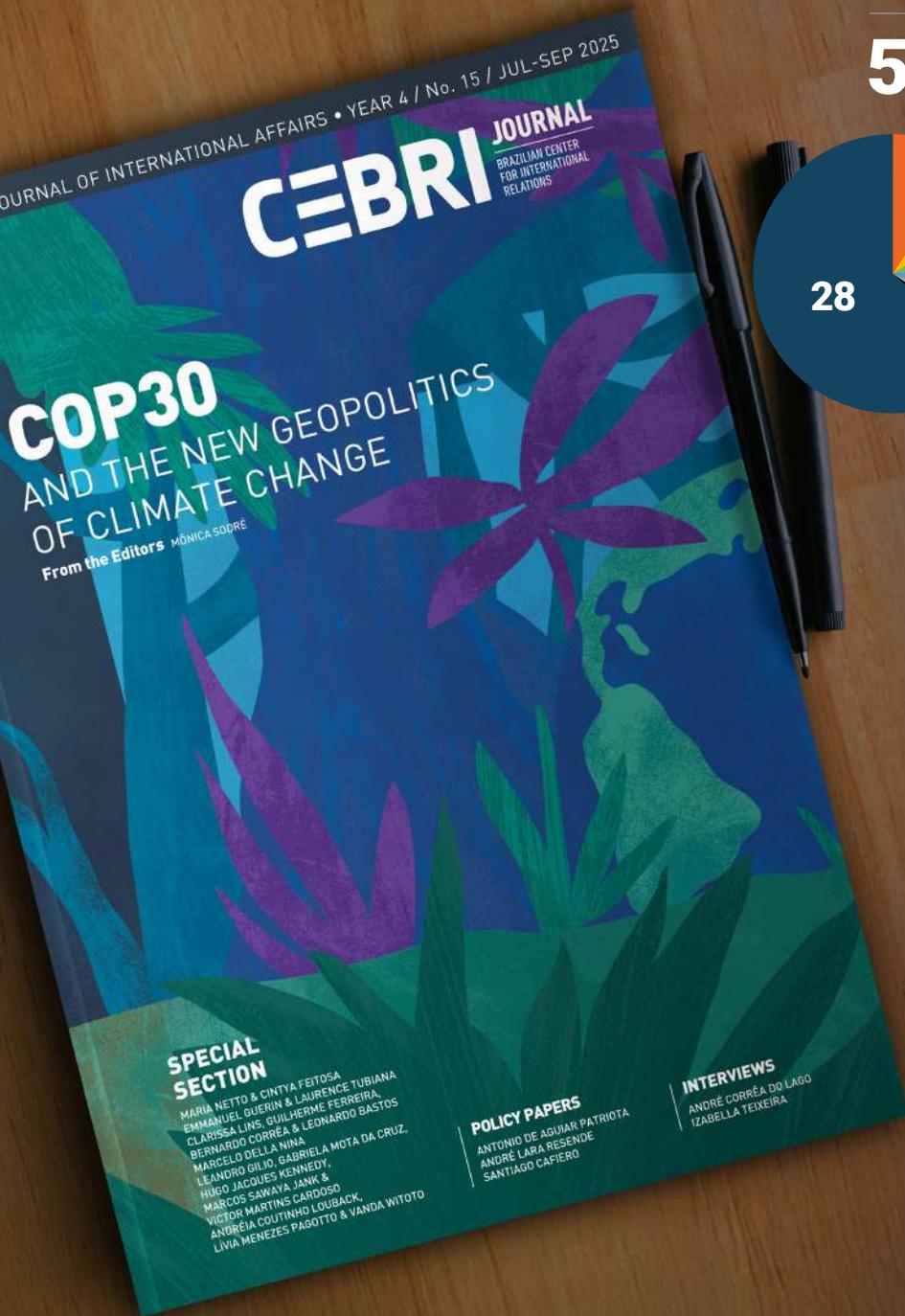
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### For a Fairer and More Sustainable World: Reflections on the Brazil-China Shared Future Community

Partners: Embassy of China

Policy Paper

# CEBRI-Journal



**51** publications distributed  
From the 12th to the 15th issue



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website visits at the  
CEBRI-Journal website

 **Users**

**110 k**  
new users in 2025

 **Downloads**

**75 k +**  
total downloads

**5 k +**  
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(12th to the 15th issue)



ISSUE 12

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## G20 Brazil 2024: Impacts and Legacies



ISSUE 13

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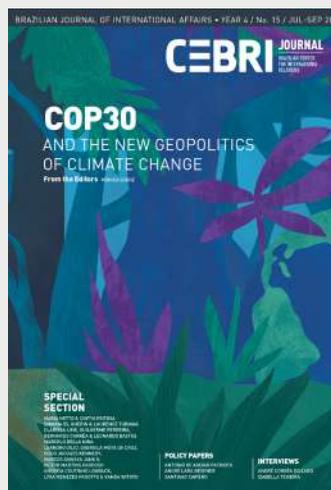
## BRICS in Transformation: Unity and Multipolarity



ISSUE 14

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## Trump and the Global Order: Disruption or Reconfiguration?



ISSUE 15

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## COP30 and the New Geopolitics of Climate Change

Support:



Klabin

Brookfield



Editors-in-Chief:

**Hussein Kalout** (CEBRI and Harvard University)

**Feliciano de Sá Guimarães** (CEBRI and USP)

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# CEBRI Courses

MAY 27 TO JUNE 30, 2025

## BRICS: Geopolitics of the Brazilian Presidency



In the context of Brazil's 2025 BRICS presidency, CEBRI launched an online course with the aim of deepening knowledge of the group's formation and expansion, its internal dynamics, and Brazil's role of in the rotating presidency. The course featured six live classes, conducted by guest experts who addressed the strategic opportunities for Brazil in a changing international scenario.

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### 171 registrations

Participants from the 5 regions of Brazil and 7 other countries (England, Portugal, Belgium, Italy, France, Spain, and Poland)

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### 31 participants from CEBRI member companies

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### 9 members of the press

IN-PERSON COURSE

## Masterclass on the Polycrisis of Contemporary Geopolitics

In order to analyze the main challenges of contemporary geopolitics and their implications for Brazil, CEBRI held a masterclass with GloboNews journalists and commentators Guga Chacra and Marcelo Lins. Held at CASA COP, the meeting adopted the format of a conversation between the two experts, who offered a comprehensive overview of the history, characteristics, and strategic relevance of the Middle East, its conflicts, external influences, and possible paths for international cooperation and peacebuilding. In addition, key challenges in global geopolitics were discussed, such as the crisis of democracy and multilateralism, the expansion of authoritarianism and nationalism, as well as the imperatives of the climate emergency and the energy transition.

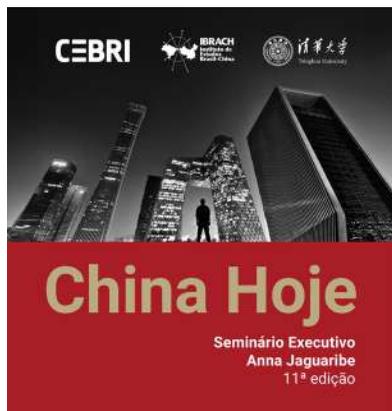


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SEPTEMBER 8-12 2025

## China Today – Executive Seminar Anna Jaguaribe



From September 8 to 12, CEBRI, in partnership with the Brazil-China Studies Institute (IBRACH) and the China Institute for Science and Technology of Tsinghua University, held in Beijing the 11th edition of the China Today Course – Anna Jaguaribe Executive Seminar, renowned for connecting its participants to the academic and political elite responsible for the development of public policies in China. In 2025, the program highlighted China’s influence on contemporary geopolitics, its macroeconomics, climate change and energy transition, digital transformation, and state capacity building. Participants experienced a week-long immersion in Beijing, with lectures at Tsinghua University and visits to leading public and private organizations.

[LEARN MORE](#)

ONLINE COURSE

## Focus on COP30: Strategies for Participating in Conferences of the Parties



In order to support the effective participation of companies and local governments in the Conference of the Parties to the United Nations Framework Convention on Climate Change (COP30), held in Belém (state of Pará), CEBRI offered a course for subnational entities and companies in the public and private sectors interested in playing a leading role in global climate negotiations. Curated by Izabella Teixeira, CEBRI Consultative and International Trustee and former Minister of the Environment (2010-2016), the course addressed the role of Brazil in the climate agenda and discussed opportunities and challenges for corporate action at COP30. The classes were held by experts from academia and civil society, policymakers, and representatives from the public and private sectors.

Institutional partner: ICLEI – Local Governments for Sustainability  
Support: Institute for Climate and Society (ICS)

Sponsors: Itaú, Vale, TIM, Konrad Adenauer Foundation in Brazil (KAS Brasil), and Syngenta

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## Masterclass with journalists Ariel Palacios and Janaína Figueiredo: Focus on Latin America

Given the intense political context in Latin America, with the potential to impact the future of the region, CEBRI brought together journalists Ariel Palacios, GloboNews correspondent for Latin America, and Janaína Figueiredo, special reporter and columnist for O Globo, to analyze the current scenario of Brazil's main neighbors: Argentina, Bolivia, Chile, and Venezuela. Formatted as a conversation between the two experts, the meeting addressed Argentine politics considering Javier Milei's electoral test, analyzing strengths, weaknesses, the opposition, and possible future scenarios. The participants also discussed the contenders in the presidential elections in Bolivia and Chile, as well as the developments of the Venezuelan crisis and Brazilian foreign policy toward Latin America.



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# CEBRI in Numbers

# 127 Members

**77** Companies and Associations

**50** Individual Members

---

**30** new members in 2025

10 CORPORATIONS AND  
20 INDIVIDUALS

**5** upgrades

1 STRATEGIC PARTNER  
4 FULL MEMBERS

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NEW STRATEGIC PARTNERS



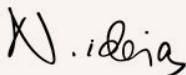
NEW FULL MEMBER



NEW ESSENTIAL MEMBERS



NEW PRO BONO MEMBER





In this image, we are honored to record the visit to the new CEBRI headquarters by **Ambassador Marcos Azambuja** (in memoriam), whose trajectory as a brilliant diplomat and intellectual reference profoundly marked the history of Brazil's international relations.

# Communications

## Digital Communications



**613 k+**

pageviews of the  
cebri.org.br website

**100 k+**

followers on  
@cebrionline media



### Growth

Compared with 2024, CEBRI communications obtained:

**39%**

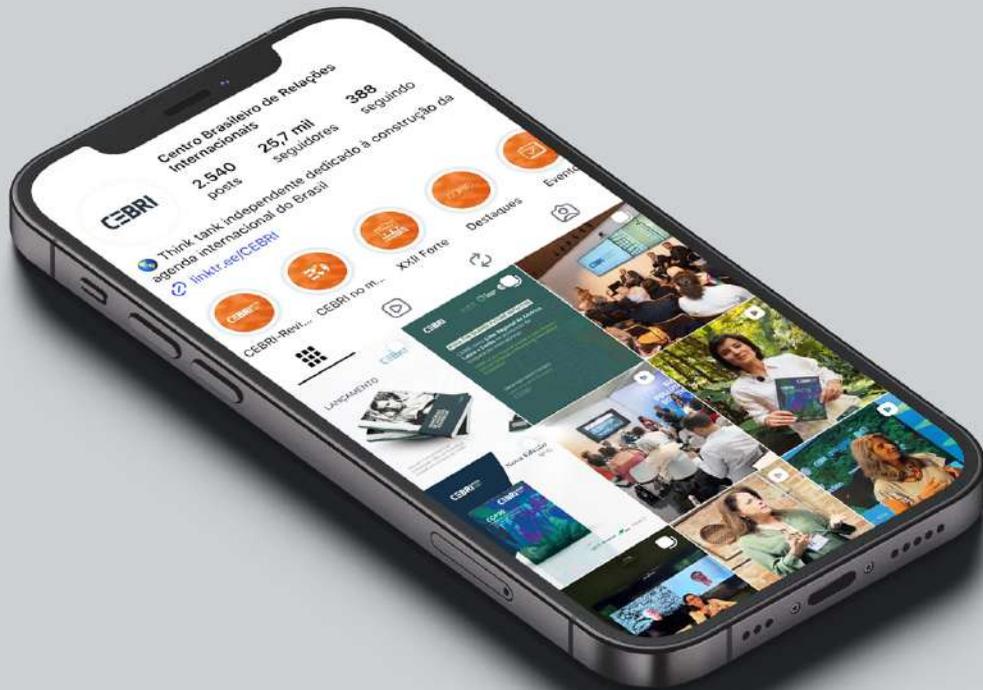
more pageviews,  
viewing hours, and new  
subscribers on **YouTube**

**772 k+**

pageviews and 9k+ new  
followers on **Instagram**

**6.700+**

new followers on  
**LinkedIn**



## Reach

**1.9 milion**

total social media reach

**100 k+**

interactions with social media content

## Videos

**71,6 k**

pageviews on YouTube

**39%**

growth compared with the previous year

**6,4 k+**

viewing hours

## Mailing and Newsletter

### Mailing

**47**

editions sent

**125 k+**

pageviews

**20 k**

subscribers (accumulated total)

### Newsletter (LinkedIn)

**20**

issues published

**95 k+**

pageviews

**17 k**

subscribers (accumulated total)

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## Press

In 2025, CEBRI was a reference source for the press with

**3.233** direct references to the institution in qualified national and international media outlets

**R\$ 200 million +** in spontaneous media

# Press

## JANUARY

20/01/2025, TV Brasil

### Trump's inauguration

Marianna Albuquerque, CEBRI Senior Fellow



20/01/2025, Estadão

### The path to Belém: what is the role of the private sector?

Julia Paletta, Energy and Climate Change Specialist at CEBRI

22/01/2025,

Valor Econômico

### Multilateralism is weakened with new Trump administration, say analysts

José Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees



27/01/2025, O Globo

### 'Since World War II, we have not seen a country behaving this way on an international scale,' says former WTO director on Trump's stance

Victor do Prado, Member of CEBRI's International Advisory Board



29/01/2025, Folha de S.Paulo

### CEBRI holds an online debate on the political crisis in Mozambique

### Latin America seeks more renewables and strategic integration

Rafaela Guedes, Senior Fellow at CEBRI

## FEBRUARY

02/02/2025, O Globo

### Trump's coercive stance may favor China in Latin America

Hussein Kalout, Member of CEBRI's International Advisory Board

03/02/2025, GloboNews

### USA suspends tariffs on Mexican products

Victor do Prado, Member of CEBRI's International Advisory Board



03/02/2025, O Globo

### Trump targets trade deficit, which can exclude Brazil from new tariffs for now, says economist

José Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees

04/02/2025, CNN

### **Trade war is not relevant to China, say Specialists to WW**

Larissa Wachholz, Senior Fellow at CEBRI



### **China retaliates against Trump with tariffs on energy and industry**

Larissa Wachholz, Senior Fellow at CEBRI

05/02/2025, O Globo

### **In the trade war with the US, understand China's strategy in reacting to Trump's Tariffs**

Larissa Wachholz, Senior Fellow at CEBRI

10/02/2025, CBN

### **How to define international relations based on Trump's unilateral decisions?**

José Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees

### **11/02/2025, Jornal Nacional Tariffs announced by Trump threaten to disturb far more than the steel and aluminum sectors**

José Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees

11/02/2025, GloboNews

### **Tariffs on steel can affect jobs and investments**

José Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees



### **11/02/2025, Jornal Hoje Brazil in standby mode: Government and industry want to understand measures before reacting**

Larissa Wachholz, Senior Fellow at CEBRI

17/02/2025, Agro Estádio

### **Ethanol reciprocity: Ambassador Graça Lima is skeptic that sugar will be included in negotiations**

José Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees



18/02/2025, Eixos

### **Brazil's joining OPEP+ broadens international dialogue, but the timing is bad, say experts**

Rafaela Guedes, Senior Fellow at CEBRI

24/02/2025, Poder 360

### **War in Ukraine reaches 3-year milestone and may end in "unfair" agreement**

CEBRI Consultative and International Trustee

## **MARCH**

01/03/2025, Veja Negócios

### **'We don't know if Trump wants something from Brazil,' says diplomat José Alfredo Graça Lima**

José Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees

12/03/2025, Folha de S. Paulo

### **Trump's uncertainties and China's steel worry Brazilian steelmakers more than tariffs**

Larissa Wachholz, Senior Fellow at CEBRI

13/03/2025, Valor

### **With US tariffs, Brazil's may see an increase in steel supply and an impact on GDP**

José Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees

17/03/2025, PlatôBR

### **United States 'shoot themselves in the foot' and bring the world closer to Asia, says former BNDES president**

José Pio Borges, Chairman at CEBRI's Board of Trustees

23/03/2025, PlatôBR

### **Trump Era: did the world go too far with globalization?**

Victor do Prado, Member of CEBRI's International Advisory Board

24/03/2025, Valor Econômico

### **The end of structured trade as we know it is worrying, says Marcos Caramuru**

Marcos Caramuru, Member of CEBRI's International Advisory Board

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## APRIL

01/04/2025, Valor Econômico

### **Lula administration pessimistic about escaping Trump's tariffs**

José Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees

02/04/2025, Valor Econômico

### **Trump's tariffs cause instability around the world, but the impact may be less severe in Brazil, experts say**

Sandra Rios, Senior Fellow at CEBRI, e Marcos Caramuru, Member of CEBRI's International Advisory Board

02/04/2025, Poder 360

### **Trump reciprocal tariffs come into effect on Wednesday**

José Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees

02/04/2025, Estadão

### **'Brazilian industrial sectors could be wiped off the map, says Spektor, about Trump's tariffs**

Matias Spektor, Senior Fellow at CEBRI



03/04/2025, GloboNews

### **Trump's tariffs: Experts see 'some advantage' for Brazil and advocate negotiation rather than retaliation**

Hussein Kalout, Member of CEBRI's International Advisory Board

03/04/2025, Estadão

### **Trump's Tariffs will go beyond trade and include military strategy, says former secretary of the Presidency**

Hussein Kalout, Member of CEBRI's International Advisory Board

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### **Tariffs: The greatest risk for Brazil are negotiations between China and the US, says Asia expert**

Larissa Wachholz, Senior Fellow at CEBRI

04/04/2025, GloboNews

### **Interview: the impacts of China's retaliation against the US**

Larissa Wachholz, Senior Fellow at CEBRI



08/04/2025, CNN

### **China may retaliate against Trump's tariffs, says expert**

Larissa Wachholz, Senior Fellow at CEBRI

08/04/2025, Estadão

### **What can Brazil do to minimize the risks of Trump's trade war?**

Hussein Kalout, Member of CEBRI's International Advisory Board

09/04/2025, UOL

### **China vs. US: Demand may be the only tool for agreement, says expert**

Larissa Wachholz, Senior Fellow at CEBRI

09/04/2025, O Globo  
**Chinese government responds forcefully, but shows signs of openness to dialogue, says Asia Expert**  
Larissa Wachholz, Senior Fellow at CEBRI

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**Experts analyze the tariff war crisis and suggest ways forward**  
José Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees

11/04/2025, Valor Econômico  
**Trade undergoing 'seismic transformation,' says CEBRI**

11/04/2025, Valor Econômico  
**COP expected to bring concrete plans**  
Ana Toni, CEBRI Trustee, and Rafaela Guedes, Senior Fellow at CEBRI

11/04/2025, Valor Econômico  
**'The world is discussing addition, not transition,' says Izabella Teixeira**  
Izabella Teixeira, Member of CEBRI's International Advisory Board

18/04/2025, Estadão  
**A new approach to making our cities viable**  
José Luiz Alquéres, CEBRI Trustee Emeritus

24/04/2025, Valor  
**Multilateralism, energy transition, and business set the tone for the "Valor Brazil-China Summit" in Shanghai**



29/04/2025, Valor Econômico  
**'The heterogeneity of BRICS is a strength, not a weakness,' says CEBRI**

## MAY

06/05/2025, Financial Times  
**China will not be a big winner from Trump's policies in Latin America**  
Feliciano de Sá Guimarães, CEBRI Academic Director

09/05/2025, Valor Environment  
**Izabella Teixeira wants "Earth transition" to define COP30**  
Izabella Teixeira, Member of CEBRI's International Advisory Board



09/05/2025, Valor Econômico  
**High tariffs may not bring Latin America closer to Beijing**  
Feliciano de Sá Guimarães, CEBRI Academic Director



09/05/2025, Valor Econômico  
**Time to move ahead**

09/05/2025, Valor Econômico  
**Chinese companies are optimistic and plan to expand**  
Larissa Wachholz, Senior Fellow at CEBRI

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**Event in Shanghai points to possible business opportunities and cooperation between Brazil and China**  
Marcos Caramuru, Member of CEBRI's International Advisory Board

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**Trump wants an end to the war in Ukraine, "however strange and unstable he may be," says Jeffrey Sachs**

13/05/2025, Valor Econômico

**Agreement is a sign that the US “has no chance” in a trade war with China, says Jeffrey Sachs**

16/05/2025, O Globo

**The US, with its denialism, is falling behind, says Jeffrey Sachs**

16/05/2025, Foreign Policy  
**Latin American economies look to China as USA Slashes Aid**

29/05/2025, Folha de S.Paulo  
**Mercosur-EU agreement should be finalized by December, says President of the European Council**

29/05/2025, Exame  
**Businesses need to know the rules of the EU-Mercosur agreement so it can be successful, says Secretary**

29/05/2025, CNBC  
**Brazil-EU Investment Forum | Diplomats and businesspeople discuss projects between Brazil and the bloc**

Member of CEBRI's International Advisory Board  
**TV Times Brasil CNBC**



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**Patience is needed with Trump and tariff negotiations continue, says European Council President**

## JUNHO

12/06/2025, Diplomacia Business  
**Multiple impacts of the climate crisis on the global order and proposals for COP30 set the tone for debates at the 23rd Forte International Security Conference**

Ambassador Antonio Patriota, Member of CEBRI's International Advisory Board, Izabella Teixeira, Member of CEBRI's International Advisory Board, and Rafaela Guedes, Senior Fellow at CEBRI



13/06/2025, Podcast CBN  
**Israel-Iran War ends with unstable truce and declared victories**  
Matias Spektor, Senior Fellow at CEBRI

14/06/2025, G1 Globo  
**Iran is “cornered,” says analyst after Israel’s attack and Iranian response**  
Hussein Kalout, Senior Fellow at CEBRI

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**With “Trump effect”, 2025 is a very good year for Brazil-EU relations, says European diplomat**

20/06/2025, Exame  
**Russia’s and China’s Actions Made Trump Reconsider an Attack on Iran, Says Hussein**  
Hussein Kalout Kalout, Senior Fellow at CEBRI

23/06/2025, Metrôpoles  
**Who is stronger? Expert explains the military capabilities of Israel and Iran**  
Ronaldo Carmona, Senior Fellow at CEBRI



24/06/2025, BBC  
**Why Trump decided to stop offensive against Iran after Teheran’s attacks on US base**  
Hussein Kalout, Senior Fellow at CEBRI

27/06/2025, Folha de S.Paulo

**Mauro Vieira states that saying BRICS is against the West is an 'absurd' stereotype**

29/06/2025, Agência Brasil

**Especialista avalia que Expert estimates that Brazil does not want BRICS to be anti-Western**

Feliciano de Sá Guimarães, CEBRI Academic Director

29/06/2025, O Globo, Lauro Jardim

**Coming soon: Marcos Azambuja's biography**



30/06/2025, O Globo, Ancelmo Gois

**Two and a half lines**

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## JULY

03/07/2025, O Globo | Miriam Leitão

**Feliciano Guimarães: 'It is not in Brazil's interest for BRICS to become an anti-Western platform.'**

Feliciano de Sá Guimarães, CEBRI Academic Director

03/07/2025, Valor Econômico

**It is fantasy to think that BRICS will be an alternative order to the West, says Matias Spektor**

Matias Spektor, Senior Fellow at CEBRI

03/07/2025, MegaWhat

**BRICS experience can contribute to agreements at COP30**

Matias Spektor, Senior Fellow at CEBRI



04/07/2025, Poder 360

**BRICS+ reinforces the leading role of the Global South in the energy transition**

Izabella Teixeira, Member of CEBRI's International Advisory Board and André Clark, CEBRI Trustee

04/07/2025, Valor Econômico

**BRICS climate funding requires joint action**

07/07/2025, Veja Rio  
**Julia Dias Leite and the renovation of CEBRI: list of contributors**



11/07/2025, Platô BR

**Measures resemble sanctions against Cuba, Russia and Iran, says economist**

Victor Prado, Member of CEBRI's International Advisory Board

11/07/2025, Folha de S.Paulo

**A tariff of 50% on Brazil is also unsustainable for the US**

Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees

11/07/2025, Valor Econômico

**Measure requires diversifying destinations, but the task is challenging**

Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees

11/07/2025, Estadão

**São Paulo is the state that loses the most with Trump's tariffs**

Larissa Wachholz, Senior Fellow at CEBRI

12/07/2025, Valor Econômico

**Trump's tariff on Brazil is a setback in bilateral relations, says CEBRI**

12/07/2025, O Globo

**CEBRI stresses the severity of Trump's tariffs on Brazil and advocates dialogue**



12/07/2025, G1

**PExperts say Brazil should insist on dialogue with the US despite Trump's 'aggressive' and 'disproportionate' tone**

12/07/2025, Brasil 247

**CEBRI criticizes Trump's tariffs and warns of U.S. interference in Brazilian politics**

12/07/2025, Valor Econômico

**Trump's tariff on Brazil is a 'setback in bilateral relations', says CEBRI**



13/07/2025, O Globo

**CEBRI classifies taxation on Brazil as a 'setback'**



13/07/2025, Estad o

**How should Brazil react to Trump's tariffs, four experts respond**

Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees

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**New US tariffs are a 'setback,' says CEBRI**

16/07/2025, La Presse

**La « chasse aux sorcières » brésilienne**

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**Two and a half lines**

18/07/2025, Valor Econômico

**Brazil and US negotiations should be permanent, says CEBRI**

18/07/2025, Veja+

**LIVE: Trump's new letter to Bolsonaro and Lula's threat to big tech companies**

Rubens Ricupero, CEBRI Trustee Emeritus

18/07/2025, Veja Mercado

**There is no room for negotiation because Trump is not acting in good faith, says Ricupero**

Rubens Ricupero, CEBRI Trustee Emeritus

21/07/2025, Programa WW Especial | CNN Brasil

**Does geopolitics rule the economy? Part 1**

Philip Yang, Senior Fellow at CEBRI

22/07/2025, G1

**Brazil should expand trade with Europe and Asia without adopting a "tit-for-tat" against Trump, says former ambassador to the US**

Rubens Ricupero, CEBRI Trustee Emeritus

23/07/2025, Valor

**Brazil wastes time and is hostage to deforestation, says Izabella Teixeira**

Izabella Teixeira, Member of CEBRI's International Advisory Board

23/07/2025, G1

**On the eve of Trump's tariffs, Lula's administration conducts behind-the-scenes talks with U.S. representatives and business leaders**

Ambassador Rubens Ricupero, CEBRI Trustee Emeritus, and Ariane Projects Deputy Director – Geopolitics Specialist

27/07/2025, Folha de S.Paulo  
**Mauro Vieira states that saying BRICS is against the West is an 'absurd' stereotype**  
CEBRI-Journal

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**ASEAN is an opportunity for Brazil, but does not replace the US**  
Larissa Wachholz, Senior Fellow at CEBRI

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**Gold may see a repeat of 'blood diamonds,' says expert**

31/07/2025, Der Spiegel  
**Donald Trump ist Chinas bester Komplize in Brasilien**

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## AUGUST

01/08/2025, Canal UOL  
**Trump's tariff negotiations will only begin now, says Senator**  
Ambassador José Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees

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**Experts consider that Brazil's appeal to the WTO against Trump's tariffs has a more 'symbolic' than practical effect**  
Hussein Kalout, Senior Fellow at CEBRI

06/08/2025, O Globo - Blog da Miriam Leitão  
**After expressing support for Brazil, what can China do in practice to reduce the impact of the US tariffs?**  
Larissa Wachholz, Senior Fellow at CEBRI

16/08/2025, ANSA  
**Roundtable discusses climate challenges ahead of COP30**  
José Pio Borges, Chairman at CEBRI's Board of Trustees

16/08/2025, G1  
**Tariffs: future of trade relations with the US hinges on Section 301; understand**  
José Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees

18/08/2025, Correio Braziliense  
**Lula sends message to Trump and seeks new markets in BRICS**  
Lia Valls, Senior Fellow at CEBRI

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**Tariffs: negotiations with Trump, which are already going badly, will worsen with Bolsonaro's trial | Analysis**  
Lia Valls, Senior Fellow at CEBRI

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**Brazil has the option of adopting gradual liberalization, says CEBRI**  
José Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees

24/08/2025, Correio Braziliense  
**Ambassador José Alfredo Graça Lima: "Brazil is not so dependent on the US." "**  
José Alfredo Graça Lima, Vice-Chairman at CEBRI's Board of Trustees



27/08/2025, Valor Econômico  
**Biofuels will be fundamental for achieving zero carbon emissions by 2050, predicts CEBRI**



27/08/2025, Veja - Radar  
**Global race for critical minerals will be on the debate agenda in Rio**  
Raul Jungmann, CEBRI Trustee



## SEPTEMBER

09/09/2025, MS Gov

**New opportunities: State Government highlights industrial growth with sustainability in MS**



09/09/2025, O Liberal News

**New opportunities: State Government highlights industrial growth with sustainability in MS**



09/09/2025, Valor

**Trump's tariffs will make Brazil increasingly closer to China, says Hussein Kalout**  
Hussein Kalout, Senior Fellow at CEBRI

24/09/2025, Canal UOL

**'Lula needs to be cautious, but he will not fall into a trap,' says professor**  
Ronaldo Carmona, Senior Fellow at CEBRI

24/09/2025, Portal Terra

**What to expect from the meeting between Lula and Trump? Experts assess**  
Lia Valls, Senior Fellow at CEBRI

**O que esperar da reunião entre Lula e Trump? Especialistas avaliam**

Durante a Assembleia Geral da ONU, Trump diz ter 'gostado' de Lula nos segundos que se cruzaram e que marcaram de conversar; entenda

24/09/2025, O Globo - Blog Miriam Leitão

**Ambassador Graça Lima: "The outcome of the conversation between Trump and Lula is unknown"**  
Ambassador José Alfredo Graça Lima, CEBRI Trustee



30/09/2025, Valor Econômico

**'Decarbonization is compatible with Brazil's growth,' says Rafaela Guedes**  
Rafaela Guedes, Senior Fellow at CEBRI

30/09/2025, O Globo

**'Decarbonization is compatible with growth and job generation,' says CEBRI expert**  
Rafaela Guedes, Senior Fellow at CEBRI



## OCTOBER

03/10/2025, Valor Econômico

**Brazil can create up to 1 million green jobs per year**  
Rafaela Guedes, Senior Fellow at CEBRI

**Brasil pode criar até 1 milhão de empregos 'verdes' por ano**

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**Trump's geopolitics at the UN**

Ronaldo Carmona, Senior Fellow at CEBRI

06/10/2025, EIXOS

**Brazil aims action agenda to advance its energy priorities at COP30**

Ronaldo Carmona, Senior Fellow at CEBRI

17/10/2025, UOL

### The ceasefire plan in the Gaza Strip

Hussein Kallout, Senior Fellow at CEBRI

PODER EM PAUTA  
O plano de cessar-fogo na Faixa de Gaza

Acordo foi assinado em cidade com representantes de Israel e do Hamas



19/10/2025, Estadão

### Climate change and the obligations of States

Embaixador Celso Lafer, CEBRI Founder

Opinião • Mudanças climáticas e as obrigações dos Estados

23/10/2025, Valor

### Dollar's dominance is under threat

André Lara Resende, Trustee CEBRI  
CEBRI-Journal

25/10/2025, O Globo

### Members of Lula's administration see 'positive signs' from Trump on the eve of meeting

Ronaldo Carmona, Senior Fellow at CEBRI

#### Integrantes do governo Lula veem 'sinais positivos' de Trump na véspera de encontro

Foco do brasileiro será na relação bilateral, mas tensão na América do Sul ganhou peso



26/10/2025, GloboNews

### Lula-Trump meeting: Tariffs, Venezuela and the Magnitsky Act under discussion | GloboNews International

Lia Valls, Senior Fellow at CEBRI



27/10/2025, TV Brasil

### Lula-Trump meeting: Tariffs, Venezuela and Magnitsky Act under discussion | GloboNews International

Ronaldo Carmona, Senior Fellow at CEBRI

28/10/2025, O Globo

### 'Incorporating climate into the economy will be key'says COP 30 president

André Correa do Lago, CEBRI Trustee and COP30 President  
CEBRI-Journal

Miriam Leitão  
Incorporar o clima à economia será 'fundamental', diz presidente da COP 30

28/10/2025, Times Brasil

### New stage of the tariffs: could rare earths be the end of the trade war between Brazil and the US?

Ronaldo Carmona, Senior Fellow at CEBRI



## NOVEMBER

03/11/2025, Valor

### What must precede sustainability

José Luiz Alquéres, CEBRI Trustee Emeritus

07/11/2025, Valor

### Brazil needs a national policy for critical minerals, says study

Rafaela Guedes, Senior Fellow at CEBRI

### 10/11/2025, Think Landscape Brazil is hosting COP30. Why is it still drilling for oil?

Rafaela Guedes, Senior Fellow at CEBRI

### 17/11/2025, Portal Criativos COP 30 in Belém, analysis of participants



18/11/2025, Valor Econômico

### Air pollution contributes to more than 9,000 deaths per year in the Legal Amazon region

## DECEMBER

### 02/12/2025, Valor Econômico With new headquarters in Rio, CEBRI focuses on expansion and partnerships

Julia Dias Leite, CEO at CEBRI



04/12/2025, O Globo

### CEBRI prepares inauguration of new Rio headquarters and plans to expand its activities

José Pio Borges, Chairman at CEBRI's Board of Trustees



07/12/2025, O Globo

### Rare earths, sought after in the world, mobilize R\$11.5 billion in 8 projects that will use a third of the country's reserve by 2029

Rafaela Guedes, Senior Fellow at CEBRI

### 11/12/2025, Agência Brasil Venezuela calls the seizure of an oil tanker by the US piracy and theft

Ronaldo Carmona, Senior Fellow at CEBRI

### 12/12/2025, Globo Rural Soybean exporter predicts less turbulence in 2026 after US-China truce

Larissa Wachholz, Senior Fellow at CEBRI



12/12/2025, O Globo | Ancelmo Góis

### Ambassador Marcos Azambuja, who died in May, gets a biography

Gelson Fonseca Jr, CEBRI Founder



13/12/2025, Folha de São Paulo | COLUNA ELIO GASPARI

### Ambassador Marcos Azambuja's 'Memories' is a lesson in diplomacy

Gelson Fonseca Jr, CEBRI Founder

**Elio Gaspari**  
Jornalista, autor de cinco volumes sobre a história do regime militar, entre eles "A Ditadura Encurralada"

**ITAMARATY**  
*'Memórias', do embaixador Marcos Azambuja, é uma aula de diplomacia*

- Embaixador foi um grande contador de histórias, engraçado, irreverente e até picante
- Azambuja fala mais de suas ideias e das ideias dos outros

15/12/2025, Valor Econômico

### CEBRI, the think tank that reflects on Brazil's place in the world, has a new place to think about the future

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<b>Consulado Geral da Noruega no Rio de Janeiro</b> - Mette Tangen	<b>Pinheiro Neto Advogados</b> - Ricardo Coelho
<b>Consulado Geral Britânico Rio de Janeiro</b> - Anjoum Noorani	<b>Prefeitura do Rio de Janeiro</b> - Lucas Felipe Wosgrau Padilha
<b>Dynamo</b> - Luiz Felipe Campos	<b>Prefeitura de São Paulo</b> - Ricardo Gomyde
<b>Elea Data Centers</b> - Caroline Ranzani	<b>Prumo Logística</b> - Bárbara Bortolin
<b>Embaixada da China no Brasil</b> - Qu Yuhui	<b>PUC-Rio</b> - Padre Anderson Antonio Pedroso S.J.
<b>Embaixada do Reino Unido</b> - Stephanie Al-Qaq	<b>Sanofi</b> - Felix Scott
<b>Embraer</b> - Jackson Schneider	<b>Shell</b> - Cristiano Pinto da Costa
<b>ENEVA</b> - Marcos Cintra	<b>Siemens</b> - Luis Felipe Gatto Mosquera
<b>ENGIE Brasil</b> - Maurício Bähr	<b>Siemens Energy</b> - André Clark
<b>Equinor</b> - Veronica Coelho	<b>SPIC Brasil</b> - Adriana Waltrick
<b>Etel Design</b> - Lissa Carmona	<b>Stellantis</b> - Larissa Lopes
<b>ExxonMobil</b> - Valeria Rossi	<b>Suzano</b> - Mariana Lisbôa
<b>Finep</b> - Ronaldo Gomes Carmona	<b>Syngenta</b> - Grazielle Parenti
<b>Galp</b> - Daniel Elias	<b>TIM</b> - Alberto Mario Griselli
<b>Google</b> - Juliana Moura Bueno	<b>TotalEnergies</b> - Ulisses Martins
<b>Governo do Estado de Goiás</b> - Raphael dos Santos Veloso Martins	<b>Vale</b> - Gustavo Niskier
<b>Grupo Ultra</b> - Marcelo Araujo	<b>Veirano Advogados</b> - Alberto de Orleans e Bragança
<b>IBÁ</b> - José Carlos da Fonseca Junior	<b>Vinci Partners</b> - Alessandro Monteiro Morgado Horta
<b>IBRAM</b> - Wilfred Bruijn	<b>Volkswagen Caminhões e Ônibus</b> - Antônio Filho

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# Institutional

## HISTORY

Em 1998, um grupo de diplomatas, empresários e intelectuais reuniu-se com a ambição pioneira de criar o primeiro *think tank* brasileiro dedicado às relações internacionais. Movidos pela necessidade de qualificar o debate público e ampliar a presença do Brasil no mundo, esses líderes visionários fundaram o Centro Brasileiro de Relações Internacionais (CEBRI), com o propósito de produzir conhecimento, fomentar o diálogo e contribuir para a formulação de políticas públicas voltadas ao desenvolvimento nacional.

Ao longo de quase três décadas de atuação, o CEBRI teve a honra de contar com a contribuição de personalidades de notável relevância nacional e internacional, incluindo nomes que deixaram um legado marcante na história do Brasil.

### Founders

Celso Lafer

Daniel Klabin

Gelson Fonseca Jr.

Marcus Vinicius Pratini de Moraes

Maria do Carmo (Kati) Nabuco de Almeida Braga

Roberto Teixeira da Costa

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Eliezer Batista da Silva

João Clemente Baena Soares

Luiz Felipe Lampreia

Luiz Olavo Baptista

Sebastião do Rego Barros

Walther Moreira Salles

### Vice-Chairman Emeritus (*in memoriam*)

José Botafogo Gonçalves

### Trustee Emeritus (*in memoriam*)

Marcos Azambuja

### Member of CEBRI's International Advisory Board (*in memoriam*)

Sebastião Salgado

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Chairman at the Board of Trustees

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CEO

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**Fernanda Cimini**

Projects Director

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**Renata Bellozi**

Director of Communication, Marketing and Courses

**Feliciano de Sá Guimarães**

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Projects Deputy Director – Geopolitics Specialist

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Partnerships and International Deputy Director  
Cooperation

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Deputy Project Director – Technology Specialist

**Thais Jesinski Batista**

Deputy Project Director – Specialist in Climate  
Transition and Sustainability

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Advisory Trustee

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Partnerships and International Cooperation Manager

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Project Coordinator

**Laís de Oliveira Ramalho**

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**Clarice Horn**

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**Aline Khoury**

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**Felipe Cristovam**

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**Alice Nascimento**

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Project Intern

**Julia Soares**

Project Intern

**Marianne Moreira**

Project Intern

**Maria Fernanda Ferreira**

Project Intern

**Helena Psomopoulos**

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**Ines Keutgen**

Cultural Relations and Institutional Partnerships  
Coordinator

**Vitória de Faria Ribeiro**

Corporate Relations Analyst

**Vinícius Franco**

Corporate Relations Coordinator

**Kaike Mota**

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## GOVERNMENT AND INSTITUTIONAL

### Antonio Souza e Silva

Advisory Board on Institutional and Governmental Relations

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Deputy Director of Communications and Marketing

### Rafaela Garcez

Deputy Director of Events

### Gabriella Cavalcanti

Events Manager

### Nana Villa Verde

Institutional Relations Manager

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### Maria Eduarda Cerca

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### Rigmor Andersen

Events Analyst

### Rainara Costa

Events Assistant

### Victoria Corrêa do Lago

CEBRI-Journal Editorial Assistant

### Lydia Medeiros

Institutional Communications Consultant

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### Fernanda Sancier

Deputy Financial Director

### Gustavo Leal

Finance Coordinator

### Marcele Reis

Human Resources Administrative Coordinator

### Victor Lima

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### Miguel Junior

Financial Analyst

### Patrícia Burlamaqui

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### Maristela Pereira

Executive Secretary

### Vânia Souza

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### Vagner Oliveira

Audiovisual and IT Support Technician

### João Paulo de Carvalho Pereira

IT Assistant

*Independent  
thinking  
since 1998.*

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